Eliminating modern slavery in government supply chains Framework and road map of priority actions 2022 to 2023





Eliminating modern slavery in government supply chains

Queensland Government procurement has a major role to play in responding to and eliminating one of the greatest challenges to human rights, modern slavery. It's not only about the people living and working internationally, it happens right here, in Queensland and across Australia.



An estimated 40.3 million people are in modern slavery globally.

Our supply chains are complex, and the global nature of trade means we are at increased risk of exposure to modern slavery.



Approximately \$12 billion in at-risk products are imported into Australia annually.

(Source: The Global Slavery Index 2018)

From construction to catering, each year government agencies do business directly with thousands of suppliers, small and large, and indirectly with their supply chains. It is through this spend that the public sector is well positioned to influence its suppliers and their supply chains to change.



In 2020-21, the Queensland Government invested approximately \$18.55 billion on goods and services provided to support Queensland communities.

(Source: FY20/21 Procurement spend data)

Our plan to eliminate modern slavery in supply chains is one that provides a unique opportunity to lead by example in its response, educate and build capability of both buyers and suppliers, raise awareness and deliver a collaborative procurement response aimed at motivating and facilitating government, business and community action.

Strategic priorities

All road map actions are aligned with the principles and priorities of the *Buy Queensland* approach to procurement, alongside the intent of the *Modern Slavery Act 2018* (Cth), to ensure Queensland Government procurement is not inadvertently contributing to, or being complicit with, modern slavery practices in its supply chains.

Our framework

This framework demonstrates our commitment to eliminate the exploitation of vulnerable Queenslanders from modern slavery and further drive ethical procurement practices throughout supply chains. It is designed around four enabling areas of focus: our policy, our process, our people and our suppliers.

Our Policy

The supporting roadmap priority actions have been co-designed and developed with Queensland budget sector agencies, government-owned corporations, large statutory bodies, industry and academia, and benchmarked against best practices nationally and globally. More detailed action plans to supplement the priority actions for each focus area will be progressively developed. This ensures that the Queensland Government's significant investment of taxpayer money is not used to support unethical suppliers benefiting from modern slavery.

Queensland

Government procurement

Our policy

The procurement policy environment sets a clear commitment to eliminating modern slavery in government supply chains. We will do this through the Queensland Procurement Policy, the Ethical Supplier Mandate (ESM) and Ethical Supplier Threshold and reinforcing the Supplier Code of Conduct.

Our suppliers

The current and potential suppliers to government understand the ethical, environmental and social expectations of them to behave and conduct business ethically and actively address the risk of modern slavery.

Our process

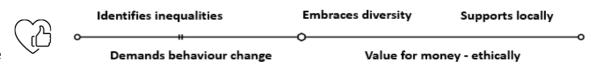
Government agency procurement tendering systems, operational policies and processes include provisions which aid implementation of the policy commitment and maintain value for money considerations beyond price.

Our people

Government buyers, decision makers and contract managers have the capability, knowledge and tools to play their part in eliminating modern slavery.

Our community

The most vulnerable members of the Queensland community, women, children and new arrivals, are protected and participate in quality, safe, secure jobs.









| Our policy | | Our process | | Our people | | Our suppliers | | |
|---|--|---|---|---|---|---|---------------------------------------|--|
| Phase 1: Establishment actions and responsible area – January 2022 to April 2022 | | | | | | | | |
| Release the Eliminating Modern Elavery in Queensland Government Eupply Chains and Roadmap of Description actions 2022-23. Release a Continuous Improvement Equide for suppliers (refer to Tool 5) Description actions compliance with the Eupplier Code of Conduct – including Clause 4.4. | Responsible area Queensland Government Procurement Queensland Government Procurement | Actions Develop an Eliminating Modern slavery toolkit: Guide with current research and references to ESM compliance Tool 1: Procurement planning questions Tool 2: Sample contract clauses Tool 3: Protocol for reporting modern slavery Tool 4: Supplier self-assessment questionnaire template Tool 5: Supplier Code of Conduct - continuous improvement guide Supplier Code of Conduct and declaration template (updated). | Responsible area Queensland Government Procurement | Establish a Modern Slavery Community of Practice for non- reporting entities. Release targeted communication via the Buy Queensland buyer (and supplier) eNewsletters. Establish a modern slavery webpage. Promote modern slavery training for buyers (general). | Responsible area Queensland Government Procurement Queensland Government Procurement Queensland Government Procurement Queensland Government Procurement Queensland Government Procurement | Request a Supplier Code of Conduct declaration for highrisk suppliers and/or ensure the Supplier Code of Conduct compliance is embedded into contract Terms and Conditions. | Responsible area Government agencies | |

Phase 2: Implementation actions and responsible area – April 2022 to October 2022

| Actions | Responsible area | Actions | Responsible area | Actions | Responsible area | Actions | Responsible area |
|---|---|--|--|--|--|--|--|
| Propose wording for a modern slavery commitment and/or target. | Government agencies Procurement Industry Advisory Group | Government agencies embed changes into internal systems and processes, where existing mechanisms for modern slavery do not exist. | Government agencies | Establish modern slavery procurement champions at the Executive Level. | Government agencies | Promote modern slavery training for suppliers (general). | Queensland Government Procurement |
| Government agencies embed procurement policy updates into governance planning documents such as Category Strategies, Agency Procurement Plans. Develop and implement compliance auditing and reporting processes | Government agencies Category lead agencies Queensland Government | Amend standard contracts clauses and agreement terms for all categories to include specific reference to compliance with <i>Modern Slavery Act 2018</i> and the <i>Human Rights Act 2019</i> (where applicable), in addition to the existing reference to the <i>Disability Discrimination Act 1992</i> (refer to Tool 2). | Government agencies Category lead agencies | Develop communications strategies and resource packs for government executives and buyers including: • information sheets, case study examples, key messaging. Establish an internal information | Queensland Government Procurement Queensland Government | Develop communications strategy and resource pack for government suppliers including: • information sheets, case study examples. | Queensland Government Procurement Sponsoring agency (Procurement-related Policy) |
| related to the Supplier Code of Conduct. | Procurement | , | | sharing platform. | Procurement | | |

Phase 3: Future state actions and responsible area – late 2022 onwards

| Actions | Responsible area | Actions | Responsible area | Actions | Responsible area | Actions | Responsible area |
|--|---|--|---|--|--|--|---|
| Develop modern slavery procurement performance measures and compliance processes in consultation with government agencies. | Queensland Government Procurement Government agencies | Continue discussion with the Australian Government, through the Intergovernmental Network on Modern Slavery in Public Procurement (IGNMSPP) regarding a centralised system to identify ethical | Queensland Government Procurement | Conduct regional briefings across the state at government office locations for all staff. Integrate into a procurement | Queensland Government Procurement Queensland Government | Develop and test contractual remedies to evidence supplier behaviour change towards modern slavery. | Queensland Government Procurement Government agencies |
| Release matured Queensland Procurement Policy. | Queensland Government Procurement | suppliers, including ethical accreditations and/or risk profile information. | | practitioner awards program to celebrate agencies that go above and beyond in eliminating modern slavery from their supply chains. | Procurement Government agencies | Determine best strategy to deliver interactive supplier engagement experiences regarding modern slavery. | Queensland Government Procurement |



