



Highlights report

Purpose

This Highlights report presents key results from the 2019 Working for Queensland survey, which was conducted from 2 September to 30 September 2019. Results reflect the views of respondents from your agency.

Reporting framework

This report represents scores across two different types of metrics, **factors** and **indices**.

Factors in the survey combine data from multiple questions that correlate highly with the overall factor.

Workplace climate indices by contrast, simply group all climate questions within topics to which they generally relate.

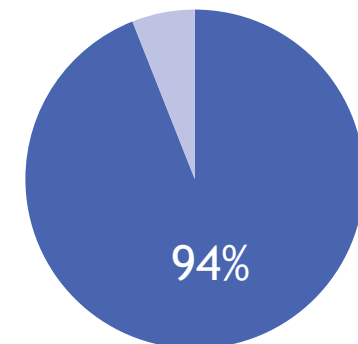
Content

- 01 Factors
- 02 Factors by division
- 03 Factors by question
- 04 Workplace climate
- 05 Workplace climate by division
- 06 Workplace climate by question
- 07 Most changed since 2018, by question
- 08 Flexible work options
- 09 Domestic and family violence
- 10 Bullying and sexual harassment
- 11 Civility
- 12 Agency specific questions
- 13 How to interpret this report

Returned surveys:

29

Response Rate:



**Queensland
Government**

01 Factors

Purpose

This section provides an overview of the 2019 factor results. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

Key

Response scale:

Positive

Neutral

Negative

Factors

Name	Response scale %			vs 2018	vs Qld public sector
Agency engagement	56%	23%	21%	-22	-2
Job empowerment	69%	17%	14%	-17	-2
Workload and health*	36%	30%	34%	-13	-3
Learning and development	49%	27%	24%	-11	-7
My workgroup	66%	19%	15%	-14	-9
My manager	70%	15%	15%	-7	-2
Organisational leadership	43%	22%	35%	-15	-6
Organisational fairness	32%	29%	39%	-15	-10
Anti-discrimination	69%	21%	10%	+2	+4
Innovation	57%	24%	20%	-17	-2

* %positive indicates those who have limited to no issues with workload and health

02 Factors by division

Purpose

This section shows the breakdown of results for the factors at various levels in the agency hierarchy. The scores shown are the % positive.

Name	Building Queensland
Responses	29
Agency engagement	56%
Job empowerment	69%
Workload and health*	36%
Learning and development	49%
My workgroup	66%
My manager	70%
Organisational leadership	43%
Organisational fairness	32%
Anti-discrimination	69%
Innovation	57%

* %positive indicates those who have limited to no issues with workload and health

03 Factors by question

Purpose

This section provides an overview of the 2019 factor results, by question. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

Key

Response scale:

Positive

Neutral

Negative

Question	Response scale %			vs 2018	vs Qld public sector
Agency engagement					
Q33a. I would recommend my organisation as a great place to work	50%	21%	29%	-25	-9
Q33b. I am proud to tell others I work for my organisation	61%	29%	11%	-21	-5
Q33c. I feel strong personal attachment to my organisation	61%	21%	18%	-11	+3
Q33d. My organisation motivates me to help it achieve its objectives	50%	21%	29%	-31	-3
Q33e. My organisation inspires me to do the best in my job	57%	21%	21%	-21	+4
Job empowerment					
Q22a. I have a choice in deciding how I do my work	76%	10%	14%	-15	+8
Q22b. I have the tools I need to do my job effectively	59%	21%	21%	-21	-10
Q22c. I get the information I need to do my job well	62%	17%	21%	-23	-5
Q22d. I have the authority necessary to do my job effectively	66%	17%	17%	-11	-4
Q22e. My job gives me opportunities to utilise my skills	79%	14%	7%	-12	+4
Q34b. Your ability to work on your own initiative	71%	21%	7%	-19	-8

03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
Workload and health*					
Q23a. I am overloaded with work*	24%	38%	38%	-5	-7
Q23b. I feel burned out by my work*	38%	24%	38%	-15	-4
Q23e. My work has a negative impact on my health*	45%	28%	28%	-19	+1

* These questions have been reversed. The % positive indicates those who have limited to no issues with workload and health.

Learning and development

Q28c. In my organisation, there are opportunities for me to develop my skills and knowledge	55%	24%	21%	-17	-6
Q28e. I am able to access relevant learning and development opportunities	48%	31%	21%	+3	-12
Q28f. Learning and development activities I have completed in the past 12 months have helped to improve my performance	44%	28%	28%	-27	-19
Q28g. I am satisfied with the opportunities available for career development	48%	28%	24%	-3	+3
Q31b. My organisation is committed to developing its employees	50%	25%	25%	-15	-1

03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
My workgroup					
Q24a. People in my workgroup treat each other with respect	52%	14%	34%	-28	-22
Q24b. I receive help and support from other people in my workgroup	76%	17%	7%	-6	-7
Q24c. People in my workgroup are honest, open and transparent in their dealings	62%	17%	21%	-17	-4
Q24d. People in my workgroup use their time and resources efficiently	50%	32%	18%	-21	-13
Q24e. People in my workgroup treat customers with respect	79%	10%	10%	-9	-5
Q24f. People in my workgroup are committed to delivering excellent service to customers	79%	14%	7%	-4	-2
Q24g. People in my workgroup do their jobs effectively	66%	28%	7%	-11	-8
My manager					
Q29a. My manager treats employees with dignity and respect	76%	14%	10%	-9	-4
Q29b. My manager listens to what I have to say	79%	14%	7%	-5	+1
Q29c. My manager keeps me informed about what's going on	69%	7%	24%	-3	0
Q29d. My manager understands my work	69%	10%	21%	-3	-6
Q29e. My manager creates a shared sense of purpose	62%	21%	17%	-13	-6
Q29f. My manager demonstrates honesty and integrity	83%	14%	3%	+5	+5
Q29g. My manager draws the best out of me	52%	24%	24%	-23	-7

03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
Organisational leadership					
Q31a. In my organisation, the leadership is of high quality	46%	21%	32%	-10	-4
Q31c. Management model the behaviours expected of all employees	39%	14%	46%	-17	-10
Q31d. In my organisation, the leadership operates with a high level of integrity	50%	21%	29%	-9	-2
Q31f. My organisation is well managed	36%	32%	32%	-24	-10
Organisational fairness					
Q25f. Performance is assessed and rewarded fairly in my workplace	34%	21%	45%	-7	-1
Q25g. I am confident that poor performance will be appropriately addressed in my workplace	21%	34%	45%	-18	-15
Q25h. People are treated fairly and consistently in my workplace	28%	24%	48%	-28	-24
Q25i. People take responsibility for their decisions and actions in my workplace	31%	41%	28%	-28	-20
Q31e. Recruitment and promotion decisions in this organisation are fair	46%	25%	29%	+8	+11

03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
Anti-discrimination					
Q32a. Age is not a barrier to success in my organisation	71%	14%	14%	0	+9
Q32b. Gender is not a barrier to success in my organisation	79%	14%	7%	-6	+11
Q32c. Disability is not a barrier to success in my organisation	61%	29%	11%	+14	+5
Q32d. Cultural background is not a barrier to success in my organisation	64%	29%	7%	-4	-4
Q32e. Sexual orientation is not a barrier to success in my organisation	68%	21%	11%	+5	-1
Innovation					
Q27a. I get the opportunity to develop new and better ways of doing my job	66%	21%	14%	-10	+9
Q27b. I am encouraged to make suggestions about improving work processes and/or services	72%	14%	14%	-9	+6
Q27c. Management is willing to act on suggestions to improve how things are done	45%	31%	24%	-28	-8
Q27d. My workgroup uses research and expertise to identify better practice	52%	21%	28%	-12	-2
Q27e. My workgroup always tries to improve its performance	55%	31%	14%	-18	-13
Q27f. My organisation is open to new ideas	52%	24%	24%	-27	-2

04 Workplace climate

Purpose

This section provides an overview of the 2019 workplace climate index results. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

*NOTE: In 2019, questions were removed from **My job** and **Effectiveness and innovation**. Comparisons to 2018 have been recalculated to exclude those questions.*

Key

Response scale:

Positive

Neutral

Negative

Workplace climate indices

Name	Response scale %			vs 2018	vs Qld public sector
Safety, health and wellness	50%	26%	24%	-15	-5
Effectiveness and innovation	55%	24%	21%	-13	0
People and relationships	64%	20%	16%	-16	-11
Fairness and trust	54%	22%	24%	-8	-3
Performance and development	53%	25%	22%	-4	-2
Leadership and engagement	59%	19%	22%	-14	-3
My job	70%	14%	16%	-16	-6

05 Workplace climate by division

Purpose

This section shows the breakdown of the workplace climate indices at various levels in the agency hierarchy. The scores shown are the % positive.

Name	Building Queensland
Responses	29
Safety, health and wellness	50%
Effectiveness and innovation	55%
People and relationships	64%
Fairness and trust	54%
Performance and development	53%
Leadership and engagement	59%
My job	70%

06 Workplace climate by question

Purpose

This section provides an overview of the 2019 workplace climate index results, by question. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

Key

Response scale:

Positive Neutral Negative

Question	Response scale %			vs 2018	vs Qld public sector
Safety, health and wellness					
Q23a. I am overloaded with work*	24%	38%	38%	-5	-7
Q23b. I feel burned out by my work*	38%	24%	38%	-15	-4
Q23e. My work has a negative impact on my health*	45%	28%	28%	-19	+1
Q23f. My work contributes positively to my quality of life	45%	34%	21%	-20	+2
Q24h. People in my workgroup are committed to workplace safety	86%	14%	0%	+1	+5
Q24j. People in my workgroup work together to ensure flexible work arrangements meet both individual and business needs	66%	17%	17%	-7	-1
Q25b. My workplace culture supports people to achieve a good work/life balance	41%	28%	31%	-29	-21
Q25c. There is adequate focus on workplace safety at my workplace	72%	21%	7%	-10	-4
Q29h. My manager proactively discusses flexible work arrangements with my workgroup	41%	34%	24%	-12	-9
Q31g. In my organisation, senior leaders clearly consider the wellbeing of employees to be important	46%	25%	29%	-22	-4
Q31h. The wellbeing of employees is a priority for my organisation	39%	36%	25%	-29	-10
Q31j. My commitment to this organisation would be questioned if I chose to use flexible work options*	43%	25%	32%	-12	-5
Q34e. Your work-life balance	61%	18%	21%	-5	-4
Q34g. Your ability to access and use flexible work arrangements	46%	21%	32%	-18	-11

* indicates a negatively worded question

06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
Effectiveness and innovation					
Q22b. I have the tools I need to do my job effectively	59%	21%	21%	-21	-10
Q22c. I get the information I need to do my job well	62%	17%	21%	-23	-5
Q22d. I have the authority necessary to do my job effectively	66%	17%	17%	-11	-4
Q23c. I feel my job is secure	55%	34%	10%	+14	-5
Q23d. There is too much 'red tape' in my work (e.g. regulatory or administrative processes)*	24%	52%	24%	-23	+6
Q24k. People in my workgroup share diverse ideas to develop innovative solutions	62%	14%	24%	-17	-3
Q25d. Approval processes at my workplace are excessive*	28%	28%	45%	-11	+8
Q26a. My workplace has undergone significant change in the past 12 months	69%	14%	17%	-16	+20
Q27a. I get the opportunity to develop new and better ways of doing my job	66%	21%	14%	-10	+9
Q27b. I am encouraged to make suggestions about improving work processes and/or services	72%	14%	14%	-9	+6
Q27c. Management is willing to act on suggestions to improve how things are done	45%	31%	24%	-28	-8
Q27d. My workgroup uses research and expertise to identify better practice	52%	21%	28%	-12	-2
Q27e. My workgroup always tries to improve its performance	55%	31%	14%	-18	-13
Q27f. My organisation is open to new ideas	52%	24%	24%	-27	-2
Q34f. Your ability to 'make a difference' to the community	61%	25%	14%	-8	-3

* indicates a negatively worded question

06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
People and relationships					
Q24a. People in my workgroup treat each other with respect	52%	14%	34%	-28	-22
Q24b. I receive help and support from other people in my workgroup	76%	17%	7%	-6	-7
Q24c. People in my workgroup are honest, open and transparent in their dealings	62%	17%	21%	-17	-4
Q24d. People in my workgroup use their time and resources efficiently	50%	32%	18%	-21	-13
Q24e. People in my workgroup treat customers with respect	79%	10%	10%	-9	-5
Q24f. People in my workgroup are committed to delivering excellent service to customers	79%	14%	7%	-4	-2
Q24g. People in my workgroup do their jobs effectively	66%	28%	7%	-11	-8
Q24i. People in my workgroup work effectively with other workgroups in my organisation to deliver service to our customers	52%	24%	24%	-30	-25

06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
Fairness and trust					
Q25a. My workplace has an inclusive culture where diversity is valued and respected	41%	24%	34%	-35	-31
Q25f. Performance is assessed and rewarded fairly in my workplace	34%	21%	45%	-7	-1
Q25g. I am confident that poor performance will be appropriately addressed in my workplace	21%	34%	45%	-18	-15
Q25h. People are treated fairly and consistently in my workplace	28%	24%	48%	-28	-24
Q25i. People take responsibility for their decisions and actions in my workplace	31%	41%	28%	-28	-20
Q25j. I am able to speak up and share a different view to my colleagues and manager	66%	14%	21%	-11	-6
Q30a. My senior manager demonstrates honesty and integrity	72%	17%	10%	-6	+1
Q31e. Recruitment and promotion decisions in this organisation are fair	46%	25%	29%	+8	+11
Q31i. My responsibilities outside of work restrict my opportunities for promotion*	68%	14%	18%	+10	+11
Q32a. Age is not a barrier to success in my organisation	71%	14%	14%	0	+9
Q32b. Gender is not a barrier to success in my organisation	79%	14%	7%	-6	+11
Q32c. Disability is not a barrier to success in my organisation	61%	29%	11%	+14	+5
Q32d. Cultural background is not a barrier to success in my organisation	64%	29%	7%	-4	-4
Q32e. Sexual orientation is not a barrier to success in my organisation	68%	21%	11%	+5	-1
Q32f. If I raised a complaint, I feel confident that it would be taken seriously	50%	11%	39%	-16	-5
Q32g. Women and men have equal access to work experiences that support career progression	71%	21%	7%	-10	+6

* indicates a negatively worded question

06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
	Strongly agree	Disagree	Strongly disagree		
Performance and development					
Q28a. I receive useful feedback on my performance	59%	21%	21%	-4	+5
Q28b. My performance is assessed against clear criteria	55%	24%	21%	+5	+7
Q28c. In my organisation, there are opportunities for me to develop my skills and knowledge	55%	24%	21%	-17	-6
Q28d. I am supported to pursue developmental opportunities in other workplaces	34%	34%	31%	+9	-9
Q28e. I am able to access relevant learning and development opportunities	48%	31%	21%	+3	-12
Q28f. Learning and development activities I have completed in the past 12 months have helped to improve my performance	44%	28%	28%	-27	-19
Q28g. I am satisfied with the opportunities available for career development	48%	28%	24%	-3	+3
Q28h. I have had productive conversations with my manager on my performance in the past 12 months	66%	24%	10%	0	+10
Q28i. I develop new knowledge and skills through undertaking tasks at work	69%	10%	21%	+6	-1
Q31b. My organisation is committed to developing its employees	50%	25%	25%	-15	-1

06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
Leadership and engagement					
Q29a. My manager treats employees with dignity and respect	76%	14%	10%	-9	-4
Q29b. My manager listens to what I have to say	79%	14%	7%	-5	+1
Q29c. My manager keeps me informed about what's going on	69%	7%	24%	-3	0
Q29d. My manager understands my work	69%	10%	21%	-3	-6
Q29e. My manager creates a shared sense of purpose	62%	21%	17%	-13	-6
Q29f. My manager demonstrates honesty and integrity	83%	14%	3%	+5	+5
Q29g. My manager draws the best out of me	52%	24%	24%	-23	-7
Q31a. In my organisation, the leadership is of high quality	46%	21%	32%	-10	-4
Q31c. Management model the behaviours expected of all employees	39%	14%	46%	-17	-10
Q31d. In my organisation, the leadership operates with a high level of integrity	50%	21%	29%	-9	-2
Q31f. My organisation is well managed	36%	32%	32%	-24	-10
Q33a. I would recommend my organisation as a great place to work	50%	21%	29%	-25	-9
Q33b. I am proud to tell others I work for my organisation	61%	29%	11%	-21	-5
Q33c. I feel strong personal attachment to my organisation	61%	21%	18%	-11	+3
Q33d. My organisation motivates me to help it achieve its objectives	50%	21%	29%	-31	-3
Q33e. My organisation inspires me to do the best in my job	57%	21%	21%	-21	+4

06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
My job					
Q21a. I understand what is expected of me to do well in my job	69%	14%	17%	-22	-20
Q21b. I understand how my work contributes to my organisation's objectives	76%	14%	10%	-15	-14
Q22a. I have a choice in deciding how I do my work	76%	10%	14%	-15	+8
Q22e. My job gives me opportunities to utilise my skills	79%	14%	7%	-12	+4
Q22f. I enjoy the work in my current job	69%	7%	24%	-10	-5
Q22g. My job gives me a feeling of personal accomplishment	66%	7%	28%	-14	-2
Q34b. Your ability to work on your own initiative	71%	21%	7%	-19	-8
Q35. All things considered, how satisfied are you with your current job?	57%	25%	18%	-24	-12

07 Most changed since 2018, by question

Purpose

This section identifies areas of improvement and strength, while also identifying areas that may need attention.

NOTE: *Survey questions in scope for this section were single response non-demographic questions that were asked of all respondents in 2019 as well as in 2018. 'My workplace has undergone significant change in the past 12 months' has not been included in the analysis.*

Key

Response scale:

Positive Neutral Negative

Question	Response scale %			vs 2018
Survey questions with the most positive change				
Q23c. I feel my job is secure	55%	34%	10%	+14
Q32c. Disability is not a barrier to success in my organisation	61%	29%	11%	+14
Q31i.*My responsibilities outside of work restrict my opportunities for promotion	68%	14%	18%	+10
Q28d. I am supported to pursue developmental opportunities in other workplaces	34%	34%	31%	+9
Q31e. Recruitment and promotion decisions in this organisation are fair	46%	25%	29%	+8

Survey questions with the most negative change

Q25b. My workplace culture supports people to achieve a good work/life balance	41%	28%	31%	-29
Q31h. The wellbeing of employees is a priority for my organisation	39%	36%	25%	-29
Q24i. People in my workgroup work effectively with others in my org to deliver services to customers	52%	24%	24%	-30
Q33d. My organisation motivates me to help it achieve its objectives	50%	21%	29%	-31
Q25a. My workplace has an inclusive culture where diversity is valued and respected	41%	24%	34%	-35

* indicates a negatively worded question

08 Flexible work

Purpose

This section outlines the types of flexible work arrangements being used and highlights some potential barriers to their take-up.

NOTE: Multi-select questions may not add up to 100%.

	2019	2018
Do you currently use any flexible work options?		
Use flexible workplace option	62%	68%
Use no flexible work option	38%	32%
If yes to using flexible work option, which of the following do you use?		
Flexible work hours for example accumulated hours as 'flexitime'	67%	78%
Flexible work hours for example start late or early to meet responsibilities external to work	22%	48%
Leave at half pay	17%	13%
Purchased leave/extended leave/deferred salary schemes	11%	4%
Telecommuting	11%	17%
Hot desks	6%	4%
Other	6%	-
Compressed work hours	-	4%
Part time work	-	9%

08 Flexible work

	2019	2018
Have you made a request regarding flexible work arrangements in the last 12 months?		
No, I have not made a request but I am content with my current arrangements	55%	76%
Yes, I requested flexibility	28%	15%
No, I have not made a request but I am not content with my current arrangements	17%	9%

If yes to having made a request regarding flexible work arrangements, was your request for flexible work arrangements:

Due to insufficient responses, the data for this question has been restricted.

If no to having made a request and not content with your current arrangement, why haven't you made a request to change your work arrangements?

Due to insufficient responses, the data for this question has been restricted.

09 Domestic and family violence

Purpose

This section is focused on understanding the confidence levels of Queensland public sector employees in dealing with domestic and family violence (DFV) in the workplace.

All employees

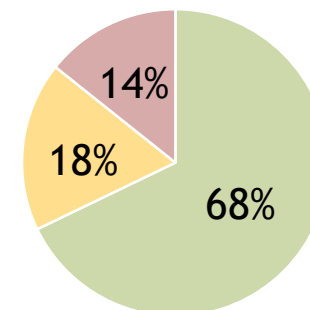
Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2019	2018
Yes	68%	69%
Don't know	18%	13%
No	14%	19%

Managers

Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2019	2018
Yes	67%	54%
Don't know	-	23%
No	-	23%

Managers

Q36c. In the past 12 months, have you been in a situation where you have responded to an employee/colleague affected by DFV?	2019	2018
No	78%	92%
Don't know	11%	-
Yes	11%	8%



Non-managers

Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2019	2018
Yes	68%	79%
Don't know	16%	5%
No	16%	16%

Non-managers

Q36c. In the past 12 months, have you been in a situation where you have responded to an employee/colleague affected by DFV?	2019	2018
No	89%	89%
Prefer not to say	5%	-
Yes	5%	11%

09 Domestic and family violence

Key
Response scale:

Positive	Neutral	Negative
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Question	Response scale %	vs 2018	vs Qld public sector
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Managers

Due to insufficient responses, the data for this question has been restricted.

Non-managers

Q36b.a I am confident that I could sensitively communicate with colleagues affected by domestic and family violence	89%	5%	5%	+21	+16
Q36b.b. I am confident that I could effectively refer a colleague affected by domestic and family violence to appropriate support	79%	11%	11%	+11	+6

10 Bullying and sexual harassment

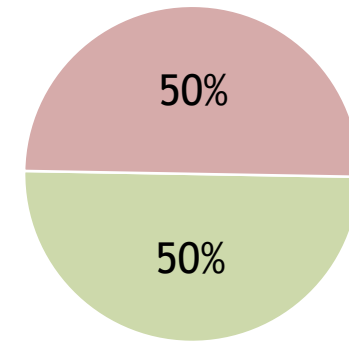
Purpose

This section focuses on understanding the prevalence and sources of bullying and sexual harassment as well as the rate of reporting and barriers to reporting such incidences. The comparison columns show the score each question received in 2018.

NOTE: Multi-select questions may not add up to 100%.

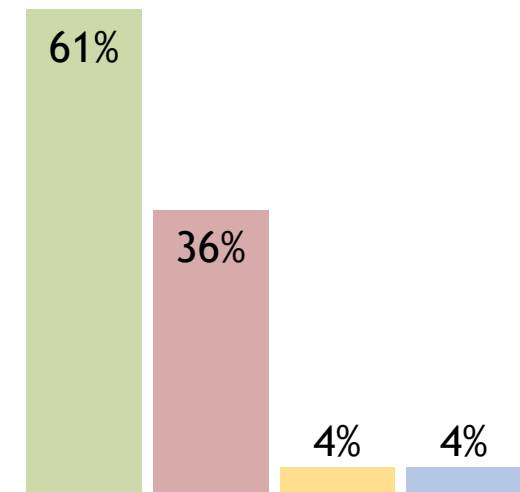
During the last 12 months have you witnessed bullying or sexual harassment in your workplace?

	2019	2018
No	50%	66%
Yes	50%	28%
Don't know	-	6%



During the last 12 months have you been subjected to bullying or sexual harassment in your workplace?

	2019	2018
No	61%	78%
Bullying	36%	22%
Don't know	4%	-
Sexual harassment	4%	-



10 Bullying and sexual harassment

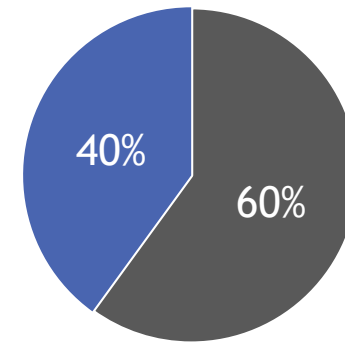
NOTE: Only respondents who identified they had been subjected to bullying were asked these questions. Therefore the population base is a smaller number of total survey respondents.

Key	
Yes	No

	2019	2018
If you were subjected to bullying, who were you bullied by?		
A senior manager	40%	-
A fellow worker	30%	-
Prefer not to specify	30%	-
A consultant/service provider	10%	-
A member of the public	10%	-
A representative of another agency	10%	-
Your immediate manager/supervisor	10%	-

If you were subjected to bullying, what type of bullying did you experience?		
Verbal abuse	90%	-
Inappropriate and unfair application of work policies or rules	30%	-
Other	20%	-
Cyber bullying	10%	-

If you were subjected to bullying, did you report the bullying?



Why did you not report the bullying?

Due to insufficient responses, the data for this question has been restricted.

10 Bullying and sexual harassment

NOTE: Only respondents who identified they had been subjected to sexual harassment were asked these questions. Therefore the population base is a smaller number of total survey respondents.

Key

Yes

No

If you were subjected to sexual harassment, who were you sexually harassed by?

Due to insufficient responses, the data for this question has been restricted.

If you were subjected to sexual harassment, what type of sexual harassment did you experience?

Due to insufficient responses, the data for this question has been restricted.

If you were subjected to sexual harassment, did you report the sexual harassment?

Due to insufficient responses, the data for this question has been restricted.

Why did you not report the sexual harassment?

Due to insufficient responses, the data for this question has been restricted.

11 Civility

Purpose

This section is focused on exploring workplace behavior.

The % positive score is benchmarked against the Queensland public sector and the 2018 score.

Key

Positive Negative

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

**Negatively worded question*

Negative Positive

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

Question

Response scale %

vs
2018

vs Qld
public
sector

Over the past month, how often has your manager/supervisor behaved in the following ways?

Showed appreciation of you and your work

69%

31%

+3

+1

Made you feel included

76%

24%

-9

-5

Was polite and courteous with you

100%

0%

+6

+7

Made you feel ignored*

97%

3%

+3

+7

Behaved towards you in a manner that you felt was inconsiderate*

97%

3%

+3

+5

Behaved towards you in a manner that you felt was rude*

97%

3%

0

+3

Acted in an aggressive or intimidating manner towards you*

97%

3%

+3

+1

Acted in an aggressive or intimidating manner towards someone you work with*

90%

10%

-4

-5

** indicates a negatively worded question*

11 Civility

Purpose

This section is focused on exploring workplace behavior.

The % positive score is benchmarked against the Queensland public sector and the 2018 score.

Key

Positive Negative

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

**Negatively worded question*

Negative Positive

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

Question

Response scale %

vs
2018

vs Qld
public
sector

Over the past month, how often have your immediate colleagues behaved in the following ways?

Showed appreciation of you and your work

71%

29%

-11

+4

Made you feel included

72%

28%

-16

-11

Was polite and courteous with you

90%

10%

-7

-5

Made you feel ignored*

69%

31%

-16

-17

Behaved towards you in a manner that you felt was inconsiderate*

83%

17%

-5

-4

Behaved towards you in a manner that you felt was rude*

83%

17%

-11

-7

Acted in an aggressive or intimidating manner towards you*

83%

17%

-11

-11

Acted in an aggressive or intimidating manner towards someone you work with*

83%

17%

-14

-9

** indicates a negatively worded question*

12 Agency specific questions

Purpose

The purpose of agency specific questions is to provide agencies with an opportunity to explore questions that are of interest in their unique context.

NOTE: Question wording may have been truncated to accommodate length restrictions in reporting.

Key

Response scale:

Positive

Neutral

Negative

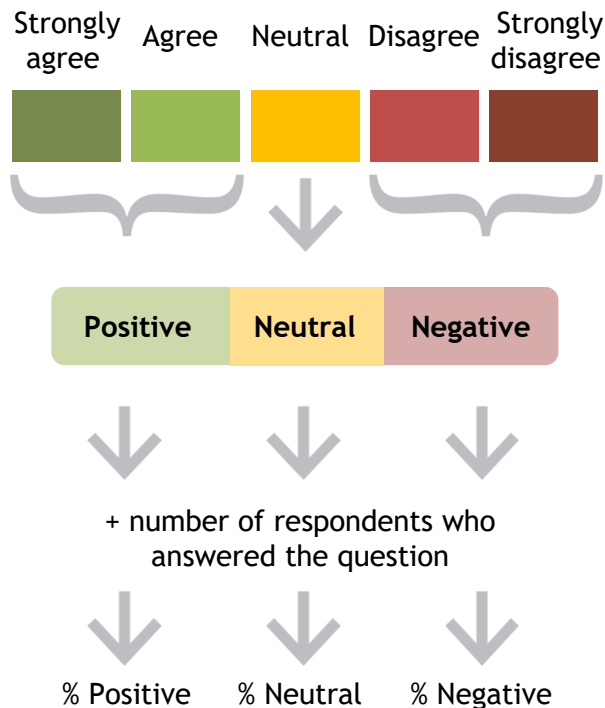
Question	Response scale %			vs 2018
	Positive	Neutral	Negative	
[BQ] d. I trust the people in my team	71%	14%	14%	-
[BQ] g. I'm personally contributing to BQ's vision of enhancing infrastructure outcomes for Qld	64%	25%	11%	-
[BQ] b. I see examples of Building Queensland's values being demonstrated regularly in the workplace	61%	18%	21%	-
[BQ] e. I feel more informed about Building Queensland's future direction than I did 12 months ago	57%	21%	21%	-
[BQ] c. Building Queensland is starting to work better as one team with fewer silos	57%	25%	18%	-
[BQ] h. I feel valued for my contribution at work	50%	32%	18%	-
[BQ] i. BQ effectively uses informal learning opportunities to complement formal training	46%	29%	25%	-
[BQ] f. I've seen evidence BQ is taking a more proactive approach to sharing information internally	46%	21%	32%	-
[BQ] a. The culture at Building Queensland has improved over the past year	46%	29%	25%	-

13 How to interpret this report

% Positive, neutral and negative scores

Across Working for Queensland (WfQ) reporting, most data is expressed as % positive, % neutral or % negative.

- % **positive** presents the proportion of respondents who expressed a positive opinion or assessment i.e. combining 'Strongly agree' and 'Agree' responses.
- % **neutral** presents the proportion of respondents who expressed a neutral opinion or assessment.
- % **negative** presents the proportion of respondents who expressed a negative opinion or assessment i.e. combining 'Strongly disagree' and 'Disagree' responses.



Negatively worded questions

What are negatively worded questions?

Negatively worded questions are those phrased in a negative way e.g. "Approval processes at my work are excessive".

How are the negatively worded responses scored?

When responding to a negatively worded question, "Strongly disagree" and "Disagree" responses are classified as positive i.e. it is good that you disagree that approval processes at work are excessive (this means they are not excessive!). Therefore, the "Strongly disagree" and "Disagree" responses are combined to calculate the % positive score.

What does this mean for interpreting the % positive score for negatively worded questions?

The % positive score combines the negative responses as they are the "preferred" responses to this question.

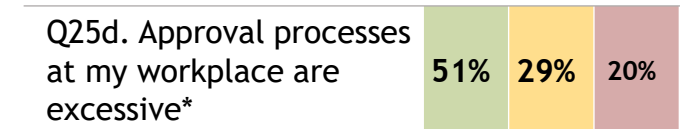
EXAMPLE

In the image below the % positive score for "Approval processes at my work are excessive" is 51%. This result can be expressed by stating that:

51% disagreed that "Approval processes at my work are excessive"

OR

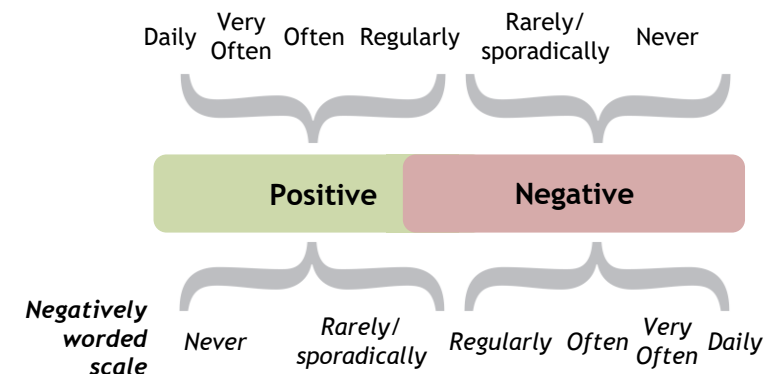
51% felt that the "Approval processes at their work are not excessive"



Conversely, the % negative score means that 20% of the employees perceive that the approval processes at their work are excessive.

Interpreting the six point scale

Some questions ask respondents to indicate how regularly they experienced different workplace behaviours. Note that a number of these questions are negatively worded.



13 How to interpret this report

Rounding

Results are rounded to whole numbers.

Percentages may therefore not add up to 100%.

Factor scores

Factor measures combine information from multiple survey questions that correlate highly with the overall factor. The factor scores are calculated as the sum of positive responses given to all questions within the factor, divided by the number of answers to all questions within the factor.

Workplace climate index scores

Workplace climate indices have been created by grouping together questions within topics to which they generally relate. The climate index scores are calculated as the sum of positive responses given to all questions within the index, divided by the number of answers to all questions within the index.

Number of respondents

The number of respondents for subpopulations (i.e. divisions, demographic groups) may not add up to the total number of respondents due to missing demographic or division information.

% Change and division comparisons

Throughout this report, the % change figure and division comparisons are frequently reported. The % change score relates to differences between:

- the 2018 and 2019 % positive scores, or
- the 2019 agency and Qld public sector % scores.

The division comparisons relate to the comparisons of the % positive scores between the agency and other divisions.

Definitions

The following definitions were used in the survey:

- **Your workgroup:** the group or team where you spend most of your time. If you are a manager your workgroup is the people you manage.
- **Your workplace:** the place where you work, such as a hospital or office location as well as the places you visit as part of your work. Questions about your workplace concern the experiences you have in this environment.
- **Your organisation:** The government department, Health Service or Public Service Office you currently work for (e.g. The Department of Transport and Main Roads for staff employed in RoadTek, the Public Trustee for staff working for the Public Trustee, the Hospital and Health Service (HHS) you work for or the Department of Health)

- **Your manager:** the person you usually report to.
- **Your senior manager:** the person your manager usually reports to.
- **Your customer(s):** the person(s) you provide advice or service to, whether internal or external to the Queensland public sector (e.g. students, clients, customers, stakeholders, patients, members of the community).
- **Your leader:** The person who sets the strategic direction for your organisation
- **Sexual harassment:** an unwelcome sexual advance, unwelcome request for sexual favours or other unwelcome conduct of a sexual nature which makes a person feel offended, humiliated or intimidated, and where that reaction is reasonable in the circumstances. Sexual harassment does not need to be deliberate or repeated to be illegal.
- **Bullying:** repeated and unreasonable behaviour directed towards a worker or group of workers that creates a risk to health and safety.