



## Highlights report

### Purpose

This Highlights report presents key results from the 2019 Working for Queensland survey, which was conducted from 2 September to 30 September 2019. Results reflect the views of respondents from your agency.

### Reporting framework

This report represents scores across two different types of metrics, **factors** and **indices**.

**Factors** in the survey combine data from multiple questions that correlate highly with the overall factor.

**Workplace climate indices** by contrast, simply group all climate questions within topics to which they generally relate.

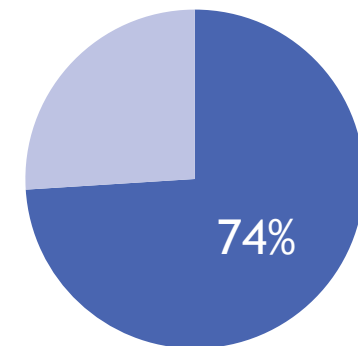
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Returned surveys:

# 3,915

Response Rate:



**Queensland  
Government**

# 01 Factors

## Purpose

This section provides an overview of the 2019 factor results. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

### Key

Response scale:

Positive

Neutral

Negative

## Factors

Name	Response scale %			vs 2018	vs Qld public sector
Agency engagement	46%	29%	25%	-13	-12
Job empowerment	57%	20%	23%	-10	-14
Workload and health*	36%	32%	32%	-3	-3
Learning and development	40%	25%	35%	-10	-16
My workgroup	56%	24%	20%	-8	-19
My manager	56%	21%	23%	-10	-16
Organisational leadership	38%	26%	36%	-13	-12
Organisational fairness	29%	25%	47%	-8	-13
Anti-discrimination	56%	29%	16%	-9	-9
Innovation	42%	25%	33%	-11	-17

\* %positive indicates those who have limited to no issues with workload and health

## 02 Factors by division

### Purpose

This section shows the breakdown of results for the factors at various levels in the agency hierarchy.

The scores shown are the % positive.

Name	Queensland Corrective Services	Community Corrections & Specialist Operations	Custodial Operations	Office of the Commissioner	Organisational Capability
Responses	<b>3,915</b>	1,050	2,573	20	268
Agency engagement	<b>46%</b>	69%	34%	67%	62%
Job empowerment	<b>57%</b>	77%	47%	61%	72%
Workload and health*	<b>36%</b>	42%	32%	50%	46%
Learning and development	<b>40%</b>	64%	28%	55%	51%
My workgroup	<b>56%</b>	77%	45%	82%	76%
My manager	<b>56%</b>	76%	46%	71%	75%
Organisational leadership	<b>38%</b>	64%	25%	81%	52%
Organisational fairness	<b>29%</b>	50%	18%	51%	46%
Anti-discrimination	<b>56%</b>	75%	47%	70%	61%
Innovation	<b>42%</b>	67%	28%	68%	68%

\* %positive indicates those who have limited to no issues with workload and health

## 03 Factors by question

### Purpose

This section provides an overview of the 2019 factor results, by question. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

### Key

Response scale:

Positive

Neutral

Negative

Question	Response scale %			vs 2018	vs Qld public sector
<b>Agency engagement</b>					
Q33a. I would recommend my organisation as a great place to work	46%	28%	26%	-15	-13
Q33b. I am proud to tell others I work for my organisation	54%	26%	20%	-13	-12
Q33c. I feel strong personal attachment to my organisation	45%	29%	25%	-11	-12
Q33d. My organisation motivates me to help it achieve its objectives	41%	31%	28%	-13	-12
Q33e. My organisation inspires me to do the best in my job	42%	30%	28%	-11	-11
<b>Job empowerment</b>					
Q22a. I have a choice in deciding how I do my work	52%	21%	26%	-10	-16
Q22b. I have the tools I need to do my job effectively	52%	18%	30%	-13	-16
Q22c. I get the information I need to do my job well	52%	24%	24%	-13	-15
Q22d. I have the authority necessary to do my job effectively	56%	19%	25%	-12	-13
Q22e. My job gives me opportunities to utilise my skills	61%	19%	20%	-9	-14
Q34b. Your ability to work on your own initiative	68%	18%	14%	-7	-11

## 03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Workload and health*</b>					
Q23a. I am overloaded with work*	29%	36%	35%	-1	-2
Q23b. I feel burned out by my work*	38%	31%	31%	-2	-4
Q23e. My work has a negative impact on my health*	40%	30%	30%	-5	-3

\* These questions have been reversed. The % positive indicates those who have limited to no issues with workload and health.

### Learning and development

Q28c. In my organisation, there are opportunities for me to develop my skills and knowledge	45%	22%	33%	-10	-16
Q28e. I am able to access relevant learning and development opportunities	40%	28%	32%	-10	-20
Q28f. Learning and development activities I have completed in the past 12 months have helped to improve my performance	47%	25%	28%	-9	-16
Q28g. I am satisfied with the opportunities available for career development	32%	26%	42%	-9	-13
Q31b. My organisation is committed to developing its employees	34%	26%	39%	-13	-16

## 03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>My workgroup</b>					
Q24a. People in my workgroup treat each other with respect	52%	20%	28%	-7	-22
Q24b. I receive help and support from other people in my workgroup	69%	18%	13%	-7	-14
Q24c. People in my workgroup are honest, open and transparent in their dealings	47%	26%	27%	-8	-19
Q24d. People in my workgroup use their time and resources efficiently	48%	27%	25%	-8	-15
Q24e. People in my workgroup treat customers with respect	61%	26%	13%	-9	-23
Q24f. People in my workgroup are committed to delivering excellent service to customers	57%	27%	15%	-10	-23
Q24g. People in my workgroup do their jobs effectively	58%	25%	17%	-7	-16
<b>My manager</b>					
Q29a. My manager treats employees with dignity and respect	63%	18%	19%	-11	-17
Q29b. My manager listens to what I have to say	61%	19%	20%	-12	-17
Q29c. My manager keeps me informed about what's going on	51%	21%	28%	-10	-17
Q29d. My manager understands my work	61%	17%	22%	-10	-14
Q29e. My manager creates a shared sense of purpose	51%	24%	25%	-10	-17
Q29f. My manager demonstrates honesty and integrity	61%	19%	20%	-9	-17
Q29g. My manager draws the best out of me	44%	28%	28%	-10	-15

## 03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Organisational leadership</b>					
Q31a. In my organisation, the leadership is of high quality	39%	25%	36%	-14	-12
Q31c. Management model the behaviours expected of all employees	38%	25%	37%	-13	-11
Q31d. In my organisation, the leadership operates with a high level of integrity	40%	25%	34%	-13	-12
Q31f. My organisation is well managed	34%	27%	39%	-14	-12
<b>Organisational fairness</b>					
Q25f. Performance is assessed and rewarded fairly in my workplace	23%	28%	49%	-6	-13
Q25g. I am confident that poor performance will be appropriately addressed in my workplace	27%	19%	54%	-6	-9
Q25h. People are treated fairly and consistently in my workplace	34%	24%	42%	-9	-17
Q25i. People take responsibility for their decisions and actions in my workplace	34%	26%	41%	-8	-17
Q31e. Recruitment and promotion decisions in this organisation are fair	25%	27%	48%	-9	-11

## 03 Factors by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Anti-discrimination</b>					
Q32a. Age is not a barrier to success in my organisation	57%	25%	18%	-8	-6
Q32b. Gender is not a barrier to success in my organisation	59%	23%	18%	-10	-8
Q32c. Disability is not a barrier to success in my organisation	43%	38%	19%	-7	-13
Q32d. Cultural background is not a barrier to success in my organisation	60%	27%	12%	-8	-8
Q32e. Sexual orientation is not a barrier to success in my organisation	61%	28%	11%	-9	-9
<b>Innovation</b>					
Q27a. I get the opportunity to develop new and better ways of doing my job	41%	25%	35%	-11	-16
Q27b. I am encouraged to make suggestions about improving work processes and/or services	48%	21%	31%	-11	-18
Q27c. Management is willing to act on suggestions to improve how things are done	38%	24%	38%	-13	-14
Q27d. My workgroup uses research and expertise to identify better practice	37%	30%	33%	-9	-17
Q27e. My workgroup always tries to improve its performance	50%	25%	25%	-11	-19
Q27f. My organisation is open to new ideas	36%	27%	37%	-13	-18



# 04 Workplace climate

## Purpose

This section provides an overview of the 2019 workplace climate index results. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

*NOTE: In 2019, questions were removed from **My job** and **Effectiveness and innovation**. Comparisons to 2018 have been recalculated to exclude those questions.*

### Key

Response scale:

Positive

Neutral

Negative

## Workplace climate indices

Name	Response scale %			vs 2018	vs Qld public sector
Safety, health and wellness	44%	28%	28%	-8	-10
Effectiveness and innovation	44%	26%	30%	-10	-12
People and relationships	56%	24%	19%	-8	-19
Fairness and trust	46%	26%	28%	-8	-11
Performance and development	38%	25%	37%	-10	-17
Leadership and engagement	48%	25%	27%	-12	-14
My job	66%	17%	16%	-9	-10

## 05 Workplace climate by division

### Purpose

This section shows the breakdown of the workplace climate indices at various levels in the agency hierarchy.

The scores shown are the % positive.

Name	Queensland Corrective Services	Community Corrections & Specialist Operations	Custodial Operations	Office of the Commissioner	Organisational Capability
Responses	<b>3,915</b>	1,050	2,573	20	268
Safety, health and wellness	<b>44%</b>	60%	36%	63%	58%
Effectiveness and innovation	<b>44%</b>	63%	34%	66%	60%
People and relationships	<b>56%</b>	78%	45%	83%	77%
Fairness and trust	<b>46%</b>	66%	37%	62%	58%
Performance and development	<b>38%</b>	63%	26%	53%	53%
Leadership and engagement	<b>48%</b>	71%	37%	72%	65%
My job	<b>66%</b>	82%	59%	68%	79%

# 06 Workplace climate by question

## Purpose

This section provides an overview of the 2019 workplace climate index results, by question. The % positive score is benchmarked against the Queensland public sector and the 2018 score.

## Key

Response scale:

Positive

Neutral

Negative

Question	Response scale %			vs 2018	vs Qld public sector
<b>Safety, health and wellness</b>					
Q23a. I am overloaded with work*	29%	36%	35%	-1	-2
Q23b. I feel burned out by my work*	38%	31%	31%	-2	-4
Q23e. My work has a negative impact on my health*	40%	30%	30%	-5	-3
Q23f. My work contributes positively to my quality of life	36%	37%	27%	-8	-7
Q24h. People in my workgroup are committed to workplace safety	66%	20%	14%	-9	-14
Q24j. People in my workgroup work together to ensure flexible work arrangements meet both individual and business needs	52%	28%	20%	-9	-14
Q25b. My workplace culture supports people to achieve a good work/life balance	49%	24%	27%	-9	-13
Q25c. There is adequate focus on workplace safety at my workplace	54%	20%	27%	-15	-22
Q29h. My manager proactively discusses flexible work arrangements with my workgroup	36%	26%	39%	-8	-15
Q31g. In my organisation, senior leaders clearly consider the wellbeing of employees to be important	37%	24%	39%	-13	-13
Q31h. The wellbeing of employees is a priority for my organisation	35%	24%	41%	-14	-14
Q31j. My commitment to this organisation would be questioned if I chose to use flexible work options*	41%	36%	23%	-5	-7
Q34e. Your work-life balance	64%	19%	17%	-4	-1
Q34g. Your ability to access and use flexible work arrangements	43%	34%	23%	-9	-15

\* indicates a negatively worded question

## 06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Effectiveness and innovation</b>					
Q22b. I have the tools I need to do my job effectively	52%	18%	30%	-13	-16
Q22c. I get the information I need to do my job well	52%	24%	24%	-13	-15
Q22d. I have the authority necessary to do my job effectively	56%	19%	25%	-12	-13
Q23c. I feel my job is secure	59%	21%	21%	-4	-2
Q23d. There is too much 'red tape' in my work (e.g. regulatory or administrative processes)*	18%	29%	54%	-2	0
Q24k. People in my workgroup share diverse ideas to develop innovative solutions	50%	27%	23%	-9	-16
Q25d. Approval processes at my workplace are excessive*	21%	40%	39%	-2	+1
Q26a. My workplace has undergone significant change in the past 12 months	48%	30%	21%	-13	0
Q27a. I get the opportunity to develop new and better ways of doing my job	41%	25%	35%	-11	-16
Q27b. I am encouraged to make suggestions about improving work processes and/or services	48%	21%	31%	-11	-18
Q27c. Management is willing to act on suggestions to improve how things are done	38%	24%	38%	-13	-14
Q27d. My workgroup uses research and expertise to identify better practice	37%	30%	33%	-9	-17
Q27e. My workgroup always tries to improve its performance	50%	25%	25%	-11	-19
Q27f. My organisation is open to new ideas	36%	27%	37%	-13	-18
Q34f. Your ability to 'make a difference' to the community	50%	28%	23%	-12	-14

\* indicates a negatively worded question

## 06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>People and relationships</b>					
Q24a. People in my workgroup treat each other with respect	52%	20%	28%	-7	-22
Q24b. I receive help and support from other people in my workgroup	69%	18%	13%	-7	-14
Q24c. People in my workgroup are honest, open and transparent in their dealings	47%	26%	27%	-8	-19
Q24d. People in my workgroup use their time and resources efficiently	48%	27%	25%	-8	-15
Q24e. People in my workgroup treat customers with respect	61%	26%	13%	-9	-23
Q24f. People in my workgroup are committed to delivering excellent service to customers	57%	27%	15%	-10	-23
Q24g. People in my workgroup do their jobs effectively	58%	25%	17%	-7	-16
Q24i. People in my workgroup work effectively with other workgroups in my organisation to deliver service to our customers	60%	23%	17%	-10	-16

## 06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Fairness and trust</b>					
Q25a. My workplace has an inclusive culture where diversity is valued and respected	53%	25%	21%	-8	-18
Q25f. Performance is assessed and rewarded fairly in my workplace	23%	28%	49%	-6	-13
Q25g. I am confident that poor performance will be appropriately addressed in my workplace	27%	19%	54%	-6	-9
Q25h. People are treated fairly and consistently in my workplace	34%	24%	42%	-9	-17
Q25i. People take responsibility for their decisions and actions in my workplace	34%	26%	41%	-8	-17
Q25j. I am able to speak up and share a different view to my colleagues and manager	55%	20%	25%	-9	-16
Q30a. My senior manager demonstrates honesty and integrity	57%	22%	21%	-10	-15
Q31e. Recruitment and promotion decisions in this organisation are fair	25%	27%	48%	-9	-11
Q31i. My responsibilities outside of work restrict my opportunities for promotion*	61%	26%	13%	-1	+4
Q32a. Age is not a barrier to success in my organisation	57%	25%	18%	-8	-6
Q32b. Gender is not a barrier to success in my organisation	59%	23%	18%	-10	-8
Q32c. Disability is not a barrier to success in my organisation	43%	38%	19%	-7	-13
Q32d. Cultural background is not a barrier to success in my organisation	60%	27%	12%	-8	-8
Q32e. Sexual orientation is not a barrier to success in my organisation	61%	28%	11%	-9	-9
Q32f. If I raised a complaint, I feel confident that it would be taken seriously	41%	24%	35%	-11	-15
Q32g. Women and men have equal access to work experiences that support career progression	57%	24%	19%	-10	-8

\* indicates a negatively worded question

## 06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Performance and development</b>					
Q28a. I receive useful feedback on my performance	38%	22%	40%	-10	-17
Q28b. My performance is assessed against clear criteria	30%	29%	41%	-9	-18
Q28c. In my organisation, there are opportunities for me to develop my skills and knowledge	45%	22%	33%	-10	-16
Q28d. I am supported to pursue developmental opportunities in other workplaces	31%	28%	41%	-4	-12
Q28e. I am able to access relevant learning and development opportunities	40%	28%	32%	-10	-20
Q28f. Learning and development activities I have completed in the past 12 months have helped to improve my performance	47%	25%	28%	-9	-16
Q28g. I am satisfied with the opportunities available for career development	32%	26%	42%	-9	-13
Q28h. I have had productive conversations with my manager on my performance in the past 12 months	36%	19%	45%	-11	-20
Q28i. I develop new knowledge and skills through undertaking tasks at work	52%	23%	25%	-11	-17
Q31b. My organisation is committed to developing its employees	34%	26%	39%	-13	-16

## 06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>Leadership and engagement</b>					
Q29a. My manager treats employees with dignity and respect	63%	18%	19%	-11	-17
Q29b. My manager listens to what I have to say	61%	19%	20%	-12	-17
Q29c. My manager keeps me informed about what's going on	51%	21%	28%	-10	-17
Q29d. My manager understands my work	61%	17%	22%	-10	-14
Q29e. My manager creates a shared sense of purpose	51%	24%	25%	-10	-17
Q29f. My manager demonstrates honesty and integrity	61%	19%	20%	-9	-17
Q29g. My manager draws the best out of me	44%	28%	28%	-10	-15
Q31a. In my organisation, the leadership is of high quality	39%	25%	36%	-14	-12
Q31c. Management model the behaviours expected of all employees	38%	25%	37%	-13	-11
Q31d. In my organisation, the leadership operates with a high level of integrity	40%	25%	34%	-13	-12
Q31f. My organisation is well managed	34%	27%	39%	-14	-12
Q33a. I would recommend my organisation as a great place to work	46%	28%	26%	-15	-13
Q33b. I am proud to tell others I work for my organisation	54%	26%	20%	-13	-12
Q33c. I feel strong personal attachment to my organisation	45%	29%	25%	-11	-12
Q33d. My organisation motivates me to help it achieve its objectives	41%	31%	28%	-13	-12
Q33e. My organisation inspires me to do the best in my job	42%	30%	28%	-11	-11



## 06 Workplace climate by question

Question	Response scale %			vs 2018	vs Qld public sector
<b>My job</b>					
Q21a. I understand what is expected of me to do well in my job	86%	8%	7%	-5	-4
Q21b. I understand how my work contributes to my organisation's objectives	82%	10%	8%	-8	-8
Q22a. I have a choice in deciding how I do my work	52%	21%	26%	-10	-16
Q22e. My job gives me opportunities to utilise my skills	61%	19%	20%	-9	-14
Q22f. I enjoy the work in my current job	68%	19%	13%	-8	-6
Q22g. My job gives me a feeling of personal accomplishment	53%	22%	24%	-11	-14
Q34b. Your ability to work on your own initiative	68%	18%	14%	-7	-11
Q35. All things considered, how satisfied are you with your current job?	60%	20%	20%	-13	-9

# 07 Most changed since 2018, by question

## Purpose

This section identifies areas of improvement and strength, while also identifying areas that may need attention.

NOTE: Survey questions in scope for this section were single response non-demographic questions that were asked of all respondents in 2019 as well as in 2018. 'My workplace has undergone significant change in the past 12 months' has not been included in the analysis.

### Key

Response scale:

Positive

Neutral

Negative

Question

Response scale %

vs 2018

### Survey questions with the most positive change

Question	2019	2018	2017	vs 2018
Q23a.*I am overloaded with work	29%	36%	35%	-1
Q31i.*My responsibilities outside of work restrict my opportunities for promotion	61%	26%	13%	-1
Q23d.*There is too much 'red tape' in my work	18%	29%	54%	-2
Q23b.*I feel burned out by my work	38%	31%	31%	-2
Q25d.*Approval processes at my workplace are excessive	21%	40%	39%	-2

### Survey questions with the most negative change

Q31f. My organisation is well managed	34%	27%	39%	-14
Q31h. The wellbeing of employees is a priority for my organisation	35%	24%	41%	-14
Q31a. In my organisation, the leadership is of high quality	39%	25%	36%	-14
Q33a. I would recommend my organisation as a great place to work	46%	28%	26%	-15
Q25c. There is adequate focus on workplace safety at my workplace	54%	20%	27%	-15

\* indicates a negatively worded question

## 08 Flexible work

### Purpose

This section outlines the types of flexible work arrangements being used and highlights some potential barriers to their take-up.

*NOTE: Multi-select questions may not add up to 100%.*

	2019	2018
<b>Do you currently use any flexible work options?</b>		
Use flexible workplace option	<b>30%</b>	<b>39%</b>
Use no flexible work option	<b>70%</b>	<b>61%</b>
<b>If yes to using flexible work option, which of the following do you use?</b>		
Flexible work hours for example accumulated hours as 'flexitime'	<b>53%</b>	<b>58%</b>
Flexible work hours for example start late or early to meet responsibilities external to work	<b>26%</b>	<b>27%</b>
Part time work	<b>20%</b>	<b>15%</b>
Leave at half pay	<b>9%</b>	<b>8%</b>
Telecommuting	<b>6%</b>	<b>6%</b>
Other	<b>5%</b>	<b>5%</b>
Hot desks	<b>4%</b>	<b>6%</b>
Casual/on call	<b>4%</b>	<b>4%</b>
Compressed work hours	<b>4%</b>	<b>5%</b>
Job sharing	<b>2%</b>	<b>2%</b>
Purchased leave/extended leave/deferred salary schemes	<b>1%</b>	<b>2%</b>
Part-year work/annualised hours	<b>0%</b>	<b>0%</b>
Term-time working	<b>-</b>	<b>0%</b>

## 08 Flexible work

	2019	2018
<b>Have you made a request regarding flexible work arrangements in the last 12 months?</b>		
No, I have not made a request but I am content with my current arrangements	<b>71%</b>	<b>72%</b>
Yes, I requested flexibility	<b>16%</b>	<b>16%</b>
No, I have not made a request but I am not content with my current arrangements	<b>14%</b>	<b>12%</b>
<b>If yes to having made a request regarding flexible work arrangements, was your request for flexible work arrangements:</b>		
Fully granted	<b>63%</b>	<b>67%</b>
Partially granted	<b>13%</b>	<b>12%</b>
Declined - no reason given	<b>12%</b>	<b>9%</b>
Declined - reason provided	<b>9%</b>	<b>8%</b>
I have not received a reply as yet	<b>4%</b>	<b>4%</b>
<b>If no to having made a request and not content with your current arrangement, why haven't you made a request to change your work arrangements?</b>		
None of the above	<b>33%</b>	<b>35%</b>
I feel flexibility is not possible in my current job	<b>24%</b>	<b>25%</b>
Flexible working is frowned upon/not supported by my workplace culture	<b>20%</b>	<b>24%</b>
I didn't feel confident presenting my case or negotiating arrangements with my manager	<b>19%</b>	<b>22%</b>
I felt it would limit my career	<b>19%</b>	<b>18%</b>
I didn't feel I had the right to	<b>16%</b>	<b>19%</b>
I don't feel confident in my manager's ability to manage staff working flexibly	<b>14%</b>	<b>13%</b>
I was concerned that it may negatively impact my team	<b>12%</b>	<b>14%</b>
I felt it would limit my access to training and development	<b>9%</b>	<b>7%</b>
I feel the technology I currently have access to does not support flexible working	<b>6%</b>	<b>6%</b>

# 09 Domestic and family violence

## Purpose

This section is focused on understanding the confidence levels of Queensland public sector employees in dealing with domestic and family violence (DFV) in the workplace.

### All employees

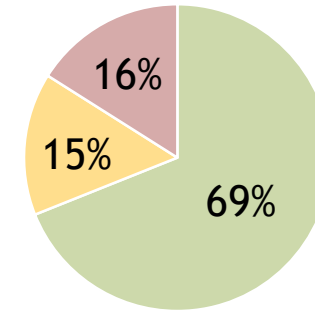
Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2019	2018
<b>Yes</b>	<b>69%</b>	<b>81%</b>
<b>No</b>	<b>16%</b>	<b>10%</b>
<b>Don't know</b>	<b>15%</b>	<b>9%</b>

### Managers

Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2019	2018
<b>Yes</b>	<b>84%</b>	<b>92%</b>
<b>No</b>	<b>8%</b>	<b>4%</b>
<b>Don't know</b>	<b>8%</b>	<b>3%</b>

### Managers

Q36c. In the past 12 months, have you been in a situation where you have responded to an employee/colleague affected by DFV?	2019	2018
<b>No</b>	<b>68%</b>	<b>71%</b>
<b>Yes</b>	<b>26%</b>	<b>25%</b>
<b>Prefer not to say</b>	<b>3%</b>	<b>3%</b>
<b>Don't know</b>	<b>3%</b>	<b>0%</b>



### Non-managers

Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2019	2018
<b>Yes</b>	<b>66%</b>	<b>77%</b>
<b>No</b>	<b>18%</b>	<b>11%</b>
<b>Don't know</b>	<b>17%</b>	<b>11%</b>

### Non-managers

Q36c. In the past 12 months, have you been in a situation where you have responded to an employee/colleague affected by DFV?	2019	2018
<b>No</b>	<b>81%</b>	<b>84%</b>
<b>Yes</b>	<b>10%</b>	<b>10%</b>
<b>Prefer not to say</b>	<b>6%</b>	<b>5%</b>
<b>Don't know</b>	<b>3%</b>	<b>1%</b>

# 09 Domestic and family violence

## Key

Response scale:

Positive

Neutral

Negative

Question	Response scale %			vs 2018	vs Qld public sector
<b>Managers</b>					
Q36a.a. I am confident that I could sensitively communicate with employees affected by domestic and family violence	86%	10%	4%	-4	0
Q36a.b. If I was approached directly by an employee affected by domestic and family violence, I am confident in my ability to provide appropriate levels of support	85%	11%	4%	-3	0
Q36a.c. If I was made aware (e.g. by other colleagues) that domestic and family violence was affecting an employee, I am confident that I could respond appropriately	86%	10%	4%	-2	0
<b>Non-managers</b>					
Q36b.a I am confident that I could sensitively communicate with colleagues affected by domestic and family violence	70%	19%	11%	-4	-3
Q36b.b. I am confident that I could effectively refer a colleague affected by domestic and family violence to appropriate support	69%	19%	11%	-7	-4

# 10 Bullying and sexual harassment

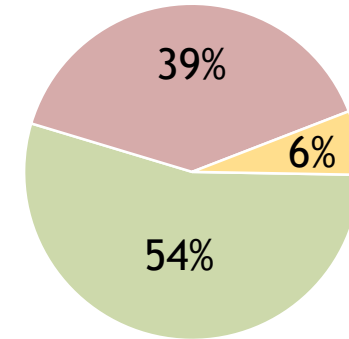
## Purpose

This section focuses on understanding the prevalence and sources of bullying and sexual harassment as well as the rate of reporting and barriers to reporting such incidences. The comparison columns show the score each question received in 2018.

*NOTE: Multi-select questions may not add up to 100%.*

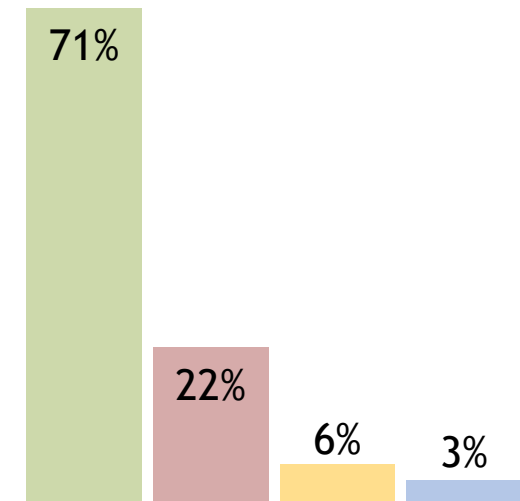
During the last 12 months have you witnessed bullying or sexual harassment in your workplace?

	2019	2018
No	54%	57%
Yes	39%	37%
Don't know	6%	6%



During the last 12 months have you been subjected to bullying or sexual harassment in your workplace?

	2019	2018
No	71%	73%
Bullying	22%	22%
Don't know	6%	4%
Sexual harassment	3%	2%



# 10 Bullying and sexual harassment

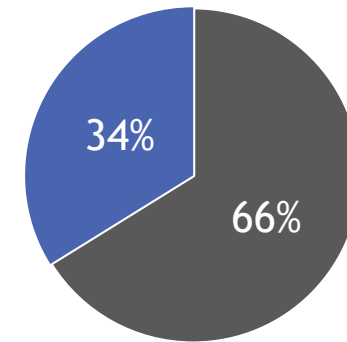
*NOTE: Only respondents who identified they had been subjected to bullying were asked these questions. Therefore the population base is a smaller number of total survey respondents.*

Key	
Yes	No

	2019	2018
<b>If you were subjected to bullying, who were you bullied by?</b>		
A fellow worker	52%	56%
Your immediate manager/supervisor	42%	39%
A senior manager	35%	28%
A group of fellow workers	26%	26%
A client/customer	10%	6%
Prefer not to specify	7%	4%
A worker that reports to you	5%	5%
A member of the public	3%	3%
Other	2%	2%
A representative of another agency	2%	1%
A consultant/service provider	1%	0%

	2019	2018
<b>If you were subjected to bullying, what type of bullying did you experience?</b>		
Verbal abuse	64%	66%
Inappropriate and unfair application of work policies or rules	47%	44%
Other	25%	19%
Physical behaviour	14%	16%
Interference with your personal property or work equipment	12%	12%
'Initiations' or pranks	11%	12%
Cyber bullying	9%	7%

**If you were subjected to bullying, did you report the bullying?**



	2019	2018
<b>Why did you not report the bullying?</b>		
I did not think any action would be taken	61%	56%
It could affect my career	46%	46%
Managers accepted the behaviour	39%	34%
I did not want to upset relationships in the workplace	33%	40%
I did not think it was worth the hassle of going through the report process	30%	40%
I did not have enough evidence	21%	29%
Other	12%	11%
I did not think the bullying was serious enough	11%	19%
The matter was resolved informally	7%	9%
I did not know how to report it	6%	6%



# 10 Bullying and sexual harassment

*NOTE: Only respondents who identified they had been subjected to sexual harassment were asked these questions. Therefore the population base is a smaller number of total survey respondents.*

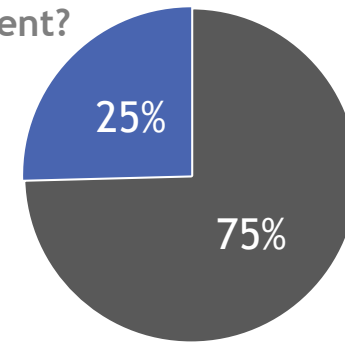
## Key

Yes

No

	2019	2018
<b>If you were subjected to sexual harassment, who were you sexually harassed by?</b>		
A fellow worker	66%	67%
Your immediate manager/supervisor	22%	7%
A group of fellow workers	17%	24%
A client/customer	14%	17%
Prefer not to specify	13%	14%
A senior manager	11%	12%
A consultant/service provider	6%	7%
Other	5%	2%
A worker that reports to you	3%	5%
A representative of another agency	2%	5%
A member of the public	2%	2%
<b>If you were subjected to sexual harassment, what type of sexual harassment did you experience?</b>		
Remarks of a sexual nature	72%	81%
Unwelcome demand or request, either directly or implied, for sexual favours	31%	21%
Unwanted physical intimacy	30%	31%
Any other unwelcome conduct of a sexual nature in relation to you with the intention of intimidating, offending or humiliating you or where a reasonable person would anticipate the possibility of this	29%	24%
Other	17%	7%

If you were subjected to sexual harassment, did you report the sexual harassment?



	2019	2018
<b>Why did you not report the sexual harassment?</b>		
I did not think any action would be taken	41%	52%
It could affect my career	39%	32%
I did not want to upset relationships in the workplace	34%	58%
I did not think it was worth the hassle of going through the report process	27%	48%
Managers accepted the behaviour	27%	23%
I did not have enough evidence	22%	32%
I did not think the sexual harassment was serious enough	19%	29%
Other	16%	6%
The matter was resolved informally	10%	16%
I did not know how to report it	1%	10%

# 11 Civility

## Purpose

This section is focused on exploring workplace behavior.

The % positive score is benchmarked against the Queensland public sector and the 2018 score.

## Key

### Positive Negative

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

### \*Negatively worded question

### Negative Positive

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

Question

Response scale %

vs  
2018

vs Qld  
public  
sector

Over the past month, how often has your manager/supervisor behaved in the following ways?

Showed appreciation of you and your work

54%

46%

-11

-15

Made you feel included

67%

33%

-9

-14

Was polite and courteous with you

85%

15%

-7

-8

Made you feel ignored\*

83%

17%

-4

-6

Behaved towards you in a manner that you felt was inconsiderate\*

86%

14%

-3

-5

Behaved towards you in a manner that you felt was rude\*

90%

10%

-3

-4

Acted in an aggressive or intimidating manner towards you\*

92%

8%

-3

-4

Acted in an aggressive or intimidating manner towards someone you work with\*

90%

10%

-4

-5

\* indicates a negatively worded question

# 11 Civility

## Purpose

This section is focused on exploring workplace behavior.

The % positive score is benchmarked against the Queensland public sector and the 2018 score.

## Key

### Positive

Daily  
Very often  
Often  
Regularly

### Negative

Rarely/  
sporadically  
Never

### \*Negatively worded question

### Negative

Daily  
Very often  
Often  
Regularly

### Positive

Rarely/  
sporadically  
Never

Question

Response scale %

vs  
2018

vs Qld  
public  
sector

Over the past month, how often have your immediate colleagues behaved in the following ways?

Showed appreciation of you and your work

55%

45%

-7

-12

Made you feel included

74%

26%

-4

-9

Was polite and courteous with you

88%

12%

-4

-7

Made you feel ignored\*

79%

21%

-2

-7

Behaved towards you in a manner that you felt was inconsiderate\*

79%

21%

-3

-8

Behaved towards you in a manner that you felt was rude\*

81%

19%

-2

-8

Acted in an aggressive or intimidating manner towards you\*

89%

11%

-2

-5

Acted in an aggressive or intimidating manner towards someone you work with\*

85%

15%

-3

-7

\* indicates a negatively worded question

# 12 Agency specific questions

## Purpose

The purpose of agency specific questions is to provide agencies with an opportunity to explore questions that are of interest in their unique context.

*NOTE: Question wording may have been truncated to accommodate length restrictions in reporting.*

## Key

Response scale:

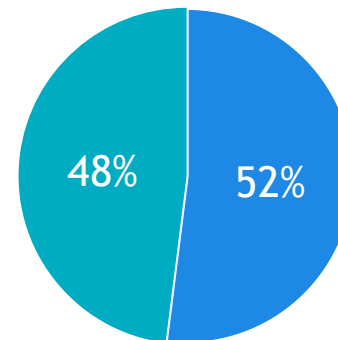
Positive    Neutral    Negative

Yes

No

Question	Response scale %			vs 2018
[QCS] f. I would feel comfortable reporting wrongdoing in my workplace	49%	22%	29%	-7
[QCS] a. QCS is taking all reasonable steps to ensure the safety of staff in both Custodial & P&P	39%	21%	41%	-20
[QCS] c. Management are making changes to the org. which will have a positive impact for the future	35%	30%	35%	-16
[QCS] b. QCS has made progress in the past 12 months towards consistency approach of offender mgmnt	35%	29%	36%	-13
[QCS] e. QCS acknowledges and values the contributions of its officers	35%	24%	42%	-16
[QCS] g. I am confident reported instances of wrongdoing will be managed well by my organisation	33%	26%	41%	-9
[QCS] d. I feel the community's perception of QCS has improved in the past 12 months	24%	39%	37%	-9

Q47h. Do you follow QCS on social media?



# 13 How to interpret this report

## % Positive, neutral and negative scores

Across Working for Queensland (WfQ) reporting, most data is expressed as % positive, % neutral or % negative.

- % **positive** presents the proportion of respondents who expressed a positive opinion or assessment i.e. combining 'Strongly agree' and 'Agree' responses.
- % **neutral** presents the proportion of respondents who expressed a neutral opinion or assessment.
- % **negative** presents the proportion of respondents who expressed a negative opinion or assessment i.e. combining 'Strongly disagree' and 'Disagree' responses.



## Negatively worded questions

### What are negatively worded questions?

Negatively worded questions are those phrased in a negative way e.g. "Approval processes at my work are excessive".

### How are the negatively worded responses scored?

When responding to a negatively worded question, "Strongly disagree" and "Disagree" responses are classified as positive i.e. it is good that you disagree that approval processes at work are excessive (this means they are not excessive!). Therefore, the "Strongly disagree" and "Disagree" responses are combined to calculate the % positive score.

### What does this mean for interpreting the % positive score for negatively worded questions?

The % positive score combines the negative responses as they are the "preferred" responses to this question.

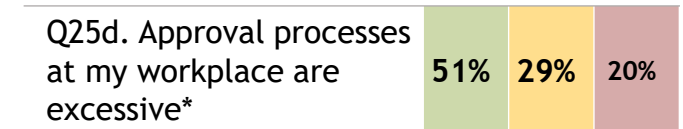
## EXAMPLE

In the image below the % positive score for "Approval processes at my work are excessive" is 51%. This result can be expressed by stating that:

**51% disagreed that "Approval processes at my work are excessive"**

OR

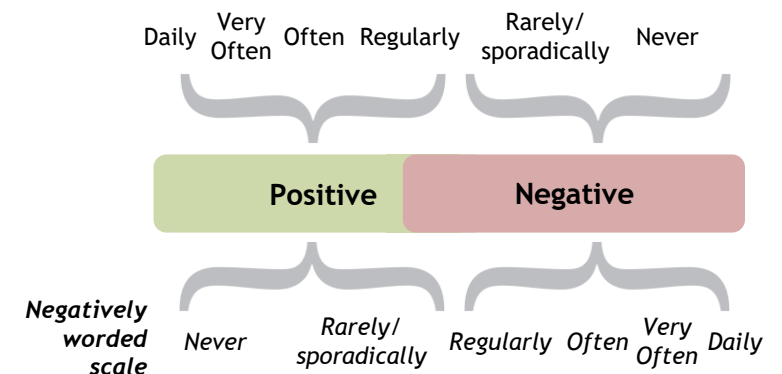
**51% felt that the "Approval processes at their work are not excessive"**



Conversely, the % negative score means that 20% of the employees perceive that the approval processes at their work are excessive.

## Interpreting the six point scale

Some questions ask respondents to indicate how regularly they experienced different workplace behaviours. Note that a number of these questions are negatively worded.



# 13 How to interpret this report

## Rounding

Results are rounded to whole numbers.

Percentages may therefore not add up to 100%.

## Factor scores

Factor measures combine information from multiple survey questions that correlate highly with the overall factor. The factor scores are calculated as the sum of positive responses given to all questions within the factor, divided by the number of answers to all questions within the factor.

## Workplace climate index scores

Workplace climate indices have been created by grouping together questions within topics to which they generally relate. The climate index scores are calculated as the sum of positive responses given to all questions within the index, divided by the number of answers to all questions within the index.

## Number of respondents

The number of respondents for subpopulations (i.e. divisions, demographic groups) may not add up to the total number of respondents due to missing demographic or division information.

## % Change and division comparisons

Throughout this report, the % change figure and division comparisons are frequently reported. The % change score relates to differences between:

- the 2018 and 2019 % positive scores, or
- the 2019 agency and Qld public sector % scores.

The division comparisons relate to the comparisons of the % positive scores between the agency and other divisions.

## Definitions

The following definitions were used in the survey:

- **Your workgroup:** the group or team where you spend most of your time. If you are a manager your workgroup is the people you manage.
- **Your workplace:** the place where you work, such as a hospital or office location as well as the places you visit as part of your work. Questions about your workplace concern the experiences you have in this environment.
- **Your organisation:** The government department, Health Service or Public Service Office you currently work for (e.g. The Department of Transport and Main Roads for staff employed in RoadTek, the Public Trustee for staff working for the Public Trustee, the Hospital and Health Service (HHS) you work for or the Department of Health)

- **Your manager:** the person you usually report to.
- **Your senior manager:** the person your manager usually reports to.
- **Your customer(s):** the person(s) you provide advice or service to, whether internal or external to the Queensland public sector (e.g. students, clients, customers, stakeholders, patients, members of the community).
- **Your leader:** The person who sets the strategic direction for your organisation
- **Sexual harassment:** an unwelcome sexual advance, unwelcome request for sexual favours or other unwelcome conduct of a sexual nature which makes a person feel offended, humiliated or intimidated, and where that reaction is reasonable in the circumstances. Sexual harassment does not need to be deliberate or repeated to be illegal.
- **Bullying:** repeated and unreasonable behaviour directed towards a worker or group of workers that creates a risk to health and safety.