



Highlights report

Purpose

This Highlights report presents key results from the 2020 Working for Queensland survey, which was conducted from 2 September to 28 September 2020. Results reflect the views of respondents from your agency.

Reporting framework

This report represents scores across two different types of metrics, **factors** and **indices**.

Factors in the survey combine data from multiple questions that correlate highly with the overall factor.

Workplace climate indices by contrast, simply group all climate questions within topics to which they generally relate.

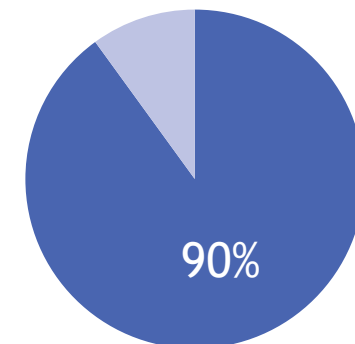
Content

- 01 Factors
- 02 Factors by division
- 03 Factors by question
- 04 Workplace climate
- 05 Workplace climate by division
- 06 Workplace climate by question
- 07 Most changed since 2019, by question
- 08 Flexible work options
- 09 Domestic and family violence
- 10 Bullying and sexual harassment
- 11 Civility
- 12 How to interpret this report

Returned surveys:

27

Response Rate:



**Queensland
Government**

01 Factors

Purpose

This section provides an overview of the 2020 factor results. The % positive score is benchmarked against the Queensland public sector and the 2019 score.

Key

Response scale:

Positive

Neutral

Negative

Factors

Name	Response scale %			vs 2019	vs Qld public sector
Agency engagement	54%	16%	30%	-2	-6
Job empowerment	63%	13%	24%	-6	-11
Workload and health*	48%	17%	35%	+13	+9
Learning and development	52%	16%	32%	+3	-4
My workgroup	72%	10%	18%	+6	-4
My manager	72%	6%	22%	+2	-1
Organisational leadership	59%	12%	29%	+16	+7
Organisational fairness	39%	24%	36%	+7	-4
Anti-discrimination	70%	23%	7%	+2	+4
Innovation	61%	10%	29%	+4	+1

* % positive indicates those who have limited to no issues with workload and health

02 Factors by division

Purpose

This section shows the breakdown of results for the factors at various levels in the agency hierarchy.

The scores shown are the % positive.

Name	Building Queensland
Responses	27
Agency engagement	54%
Anti-discrimination	70%
Innovation	61%
Job empowerment	63%
Learning and development	52%
My manager	72%
My workgroup	72%
Organisational fairness	39%
Organisational leadership	59%
Workload and health*	48%

* % positive indicates those who have limited to no issues with workload and health

03 Factors by question

Purpose

This section provides an overview of the 2020 factor results, by question. The % positive score is benchmarked against the Queensland public sector and the 2019 score.

Key

Response scale:

Positive

Neutral

Negative

Question	Response scale %			vs 2019	vs Qld public sector
Agency engagement					
Q33a. I would recommend my organisation as a great place to work	44%	26%	30%	-6	-18
Q33b. I am proud to tell others I work for my organisation	63%	4%	33%	+2	-5
Q33c. I feel strong personal attachment to my organisation	52%	15%	33%	-9	-8
Q33d. My organisation motivates me to help it achieve its objectives	59%	11%	30%	+9	+5
Q33e. My organisation inspires me to do the best in my job	52%	22%	26%	-5	-3
Job empowerment					
Q22a. I have a choice in deciding how I do my work	67%	11%	22%	-9	-1
Q22b. I have the tools I need to do my job effectively	63%	15%	22%	+4	-10
Q22c. I get the information I need to do my job well	56%	19%	26%	-7	-15
Q22d. I have the authority necessary to do my job effectively	63%	7%	30%	-3	-8
Q22e. My job gives me opportunities to utilise my skills	59%	11%	30%	-20	-17
Q34b. Your ability to work on your own initiative	70%	15%	15%	-1	-13

03 Factors by question

Question	Response scale %			vs 2019	vs Qld public sector
Workload and health*					
Q23a. I am overloaded with work*	33%	30%	37%	+9	+2
Q23b. I feel burned out by my work*	59%	15%	26%	+21	+19
Q23e. My work has a negative impact on my health*	52%	7%	41%	+7	+7

* These questions have been reversed. The % positive indicates those who have limited to no issues with workload and health.

Learning and development

Q28c. In my organisation, there are opportunities for me to develop my skills and knowledge	56%	11%	33%	0	-6
Q28e. I am able to access relevant learning and development opportunities	56%	19%	26%	+7	-4
Q28f. Learning and development activities I have completed in the past 12 months have helped to improve my performance	50%	23%	27%	+6	-12
Q28g. I am satisfied with the opportunities available for career development	37%	15%	48%	-11	-10
Q31b. My organisation is committed to developing its employees	63%	11%	26%	+13	+12

03 Factors by question

Question	Response scale %			vs 2019	vs Qld public sector
My workgroup					
Q24a. People in my workgroup treat each other with respect	74%	4%	22%	+22	-1
Q24b. I receive help and support from other people in my workgroup	85%	0%	15%	+9	+2
Q24c. People in my workgroup are honest, open and transparent in their dealings	70%	11%	19%	+8	+2
Q24d. People in my workgroup use their time and resources efficiently	63%	15%	22%	+13	-3
Q24e. People in my workgroup treat customers with respect	74%	19%	7%	-5	-12
Q24f. People in my workgroup are committed to delivering excellent service to customers	78%	7%	15%	-1	-5
Q24g. People in my workgroup do their jobs effectively	63%	11%	26%	-3	-12
My manager					
Q29a. My manager treats employees with dignity and respect	81%	0%	19%	+6	+1
Q29b. My manager listens to what I have to say	81%	0%	19%	+2	+3
Q29c. My manager keeps me informed about what's going on	70%	7%	22%	+1	-1
Q29d. My manager understands my work	70%	0%	30%	+1	-5
Q29e. My manager creates a shared sense of purpose	70%	7%	22%	+8	0
Q29f. My manager demonstrates honesty and integrity	70%	7%	22%	-12	-8
Q29g. My manager draws the best out of me	59%	19%	22%	+8	-1

03 Factors by question

Question	Response scale %			vs 2019	vs Qld public sector
Organisational leadership					
Q31a. In my organisation, the leadership is of high quality	52%	19%	30%	+5	-2
Q31c. Management model the behaviours expected of all employees	70%	4%	26%	+31	+18
Q31d. In my organisation, the leadership operates with a high level of integrity	59%	11%	30%	+9	+4
Q31f. My organisation is well managed	56%	15%	30%	+20	+7
Organisational fairness					
Q25f. Performance is assessed and rewarded fairly in my workplace	37%	26%	37%	+3	0
Q25g. I am confident that poor performance will be appropriately addressed in my workplace	22%	41%	37%	+2	-15
Q25h. People are treated fairly and consistently in my workplace	52%	11%	37%	+24	0
Q25i. People take responsibility for their decisions and actions in my workplace	48%	22%	30%	+17	-4
Q31e. Recruitment and promotion decisions in this organisation are fair	37%	22%	41%	-9	+1

03 Factors by question

Question	Response scale %			vs 2019	vs Qld public sector
Anti-discrimination					
Q32a. Age is not a barrier to success in my organisation	74%	15%	11%	+3	+9
Q32b. Gender is not a barrier to success in my organisation	74%	19%	7%	-4	+4
Q32c. Disability is not a barrier to success in my organisation	63%	33%	4%	+2	+5
Q32d. Cultural background is not a barrier to success in my organisation	78%	15%	7%	+13	+9
Q32e. Sexual orientation is not a barrier to success in my organisation	63%	33%	4%	-5	-8
Innovation					
Q27a. I get the opportunity to develop new and better ways of doing my job	59%	15%	26%	-6	+1
Q27b. I am encouraged to make suggestions about improving work processes and/or services	74%	0%	26%	+2	+6
Q27c. Management is willing to act on suggestions to improve how things are done	70%	4%	26%	+26	+16
Q27d. My workgroup uses research and expertise to identify better practice	52%	11%	37%	0	-5
Q27e. My workgroup always tries to improve its performance	56%	19%	26%	0	-14
Q27f. My organisation is open to new ideas	56%	11%	33%	+4	0

04 Workplace climate

Purpose

This section provides an overview of the 2020 workplace climate index results. The % positive score is benchmarked against the Queensland public sector and the 2019 score.

Key

Response scale:

Positive

Neutral

Negative

Workplace climate indices

Name	Response scale %			vs 2019	vs Qld public sector
Safety, health and wellness	63%	15%	22%	+14	+7
Effectiveness and innovation	57%	14%	29%	+2	-1
People and relationships	72%	10%	18%	+8	-5
Fairness and trust	59%	19%	22%	+5	0
Performance and development	55%	14%	31%	+2	-1
Leadership and engagement	63%	10%	26%	+4	-1
My job	65%	7%	28%	-6	-13

05 Workplace climate by division

Purpose

This section shows the breakdown of the workplace climate indices at various levels in the agency hierarchy.

The scores shown are the % positive.

Name	Building Queensland
Responses	27
Effectiveness and innovation	57%
Fairness and trust	59%
Leadership and engagement	63%
My job	65%
People and relationships	72%
Performance and development	55%
Safety, health and wellness	63%

06 Workplace climate by question

Purpose

This section provides an overview of the 2020 workplace climate index results, by question. The % positive score is benchmarked against the Queensland public sector and the 2019 score.

Key

Response scale:

Positive

Neutral

Negative

Question	Response scale %			vs 2019	vs Qld public sector
Safety, health and wellness					
Q23a. I am overloaded with work*	33%	30%	37%	+9	+2
Q23b. I feel burned out by my work*	59%	15%	26%	+21	+19
Q23e. My work has a negative impact on my health*	52%	7%	41%	+7	+7
Q23f. My work contributes positively to my quality of life	48%	7%	44%	+3	+2
Q24h. People in my workgroup are committed to workplace safety	81%	11%	7%	-5	-1
Q24j. People in my workgroup work together to ensure flexible work arrangements meet both individual and business needs	67%	15%	19%	+1	-2
Q25b. My workplace culture supports people to achieve a good work/life balance	56%	22%	22%	+14	-8
Q25c. There is adequate focus on workplace safety at my workplace	81%	15%	4%	+9	+4
Q29h. My manager proactively discusses flexible work arrangements with my workgroup	63%	26%	11%	+22	+5
Q31g. In my organisation, senior leaders clearly consider the wellbeing of employees to be important	74%	4%	22%	+28	+20
Q31h. The wellbeing of employees is a priority for my organisation	70%	11%	19%	+31	+18
Q31j. My commitment to this organisation would be questioned if I chose to use flexible work options*	59%	22%	19%	+16	+10
Q34e. Your work-life balance	67%	11%	22%	+6	-1
Q34g. Your ability to access and use flexible work arrangements	78%	7%	15%	+31	+17

* indicates a negatively worded question

06 Workplace climate by question

Question	Response scale %			vs 2019	vs Qld public sector
Effectiveness and innovation					
Q22b. I have the tools I need to do my job effectively	63%	15%	22%	+4	-10
Q22c. I get the information I need to do my job well	56%	19%	26%	-7	-15
Q22d. I have the authority necessary to do my job effectively	63%	7%	30%	-3	-8
Q23c. I feel my job is secure	48%	11%	41%	-7	-15
Q23d. There is too much 'red tape' in my work (e.g. regulatory or administrative processes)*	41%	26%	33%	+17	+21
Q24k. People in my workgroup share diverse ideas to develop innovative solutions	59%	7%	33%	-3	-8
Q25d. Approval processes at my workplace are excessive*	48%	22%	30%	+21	+28
Q26a. My workplace has undergone significant change in the past 12 months	59%	15%	26%	-10	+5
Q27a. I get the opportunity to develop new and better ways of doing my job	59%	15%	26%	-6	+1
Q27b. I am encouraged to make suggestions about improving work processes and/or services	74%	0%	26%	+2	+6
Q27c. Management is willing to act on suggestions to improve how things are done	70%	4%	26%	+26	+16
Q27d. My workgroup uses research and expertise to identify better practice	52%	11%	37%	0	-5
Q27e. My workgroup always tries to improve its performance	56%	19%	26%	0	-14
Q27f. My organisation is open to new ideas	56%	11%	33%	+4	0
Q34f. Your ability to 'make a difference' to the community	52%	30%	19%	-9	-14

* indicates a negatively worded question

06 Workplace climate by question

Question	Response scale %			vs 2019	vs Qld public sector
People and relationships					
Q24a. People in my workgroup treat each other with respect	74%	4%	22%	+22	-1
Q24b. I receive help and support from other people in my workgroup	85%	0%	15%	+9	+2
Q24c. People in my workgroup are honest, open and transparent in their dealings	70%	11%	19%	+8	+2
Q24d. People in my workgroup use their time and resources efficiently	63%	15%	22%	+13	-3
Q24e. People in my workgroup treat customers with respect	74%	19%	7%	-5	-12
Q24f. People in my workgroup are committed to delivering excellent service to customers	78%	7%	15%	-1	-5
Q24g. People in my workgroup do their jobs effectively	63%	11%	26%	-3	-12
Q24i. People in my workgroup work effectively with other workgroups in my organisation to deliver service to our customers	70%	11%	19%	+19	-8

06 Workplace climate by question

Question	Response scale %			vs 2019	vs Qld public sector
Fairness and trust					
Q25a. My workplace has an inclusive culture where diversity is valued and respected	63%	7%	30%	+22	-10
Q25f. Performance is assessed and rewarded fairly in my workplace	37%	26%	37%	+3	0
Q25g. I am confident that poor performance will be appropriately addressed in my workplace	22%	41%	37%	+2	-15
Q25h. People are treated fairly and consistently in my workplace	52%	11%	37%	+24	0
Q25i. People take responsibility for their decisions and actions in my workplace	48%	22%	30%	+17	-4
Q25j. I am able to speak up and share a different view to my colleagues and manager	70%	7%	22%	+5	-2
Q30a. My senior manager demonstrates honesty and integrity	70%	4%	26%	-2	-2
Q31e. Recruitment and promotion decisions in this organisation are fair	37%	22%	41%	-9	+1
Q31i. My responsibilities outside of work restrict my opportunities for promotion*	78%	15%	7%	+10	+19
Q32a. Age is not a barrier to success in my organisation	74%	15%	11%	+3	+9
Q32b. Gender is not a barrier to success in my organisation	74%	19%	7%	-4	+4
Q32c. Disability is not a barrier to success in my organisation	63%	33%	4%	+2	+5
Q32d. Cultural background is not a barrier to success in my organisation	78%	15%	7%	+13	+9
Q32e. Sexual orientation is not a barrier to success in my organisation	63%	33%	4%	-5	-8
Q32f. If I raised a complaint, I feel confident that it would be taken seriously	48%	22%	30%	-2	-8
Q32g. Women and men have equal access to work experiences that support career progression	70%	15%	15%	-1	+4

* indicates a negatively worded question

06 Workplace climate by question

Question	Response scale %			vs 2019	vs Qld public sector
Performance and development					
Q28a. I receive useful feedback on my performance	63%	15%	22%	+4	+6
Q28b. My performance is assessed against clear criteria	59%	7%	33%	+4	+8
Q28c. In my organisation, there are opportunities for me to develop my skills and knowledge	56%	11%	33%	0	-6
Q28d. I am supported to pursue developmental opportunities in other workplaces	41%	26%	33%	+6	-4
Q28e. I am able to access relevant learning and development opportunities	56%	19%	26%	+7	-4
Q28f. Learning and development activities I have completed in the past 12 months have helped to improve my performance	50%	23%	27%	+6	-12
Q28g. I am satisfied with the opportunities available for career development	37%	15%	48%	-11	-10
Q28h. I have had productive conversations with my manager on my performance in the past 12 months	67%	7%	26%	+1	+9
Q28i. I develop new knowledge and skills through undertaking tasks at work	59%	7%	33%	-10	-13
Q31b. My organisation is committed to developing its employees	63%	11%	26%	+13	+12

06 Workplace climate by question

Question	Response scale %			vs 2019	vs Qld public sector
Leadership and engagement					
Q29a. My manager treats employees with dignity and respect	81%	0%	19%	+6	+1
Q29b. My manager listens to what I have to say	81%	0%	19%	+2	+3
Q29c. My manager keeps me informed about what's going on	70%	7%	22%	+1	-1
Q29d. My manager understands my work	70%	0%	30%	+1	-5
Q29e. My manager creates a shared sense of purpose	70%	7%	22%	+8	0
Q29f. My manager demonstrates honesty and integrity	70%	7%	22%	-12	-8
Q29g. My manager draws the best out of me	59%	19%	22%	+8	-1
Q31a. In my organisation, the leadership is of high quality	52%	19%	30%	+5	-2
Q31c. Management model the behaviours expected of all employees	70%	4%	26%	+31	+18
Q31d. In my organisation, the leadership operates with a high level of integrity	59%	11%	30%	+9	+4
Q31f. My organisation is well managed	56%	15%	30%	+20	+7
Q33a. I would recommend my organisation as a great place to work	44%	26%	30%	-6	-18
Q33b. I am proud to tell others I work for my organisation	63%	4%	33%	+2	-5
Q33c. I feel strong personal attachment to my organisation	52%	15%	33%	-9	-8
Q33d. My organisation motivates me to help it achieve its objectives	59%	11%	30%	+9	+5
Q33e. My organisation inspires me to do the best in my job	52%	22%	26%	-5	-3

06 Workplace climate by question

Question	Response scale %			vs 2019	vs Qld public sector
My job					
Q21a. I understand what is expected of me to do well in my job	63%	7%	30%	-6	-27
Q21b. I understand how my work contributes to my organisation's objectives	78%	4%	19%	+2	-14
Q22a. I have a choice in deciding how I do my work	67%	11%	22%	-9	-1
Q22e. My job gives me opportunities to utilise my skills	59%	11%	30%	-20	-17
Q22f. I enjoy the work in my current job	63%	0%	37%	-6	-12
Q22g. My job gives me a feeling of personal accomplishment	59%	4%	37%	-6	-10
Q34b. Your ability to work on your own initiative	70%	15%	15%	-1	-13
Q35. All things considered, how satisfied are you with your current job?	59%	7%	33%	+2	-12

07 Most changed since 2019, by question

Purpose

This section identifies areas of improvement and strength, while also identifying areas that may need attention.

NOTE: *Survey questions in scope for this section were single response non-demographic questions that were asked of all respondents in 2020 as well as in 2019. 'My workplace has undergone significant change in the past 12 months' has not been included in the analysis.*

Key

Response scale:

Positive Neutral Negative

Question	Response scale %			vs 2019
Survey questions with the most positive change				
Q34g. Satisfaction with your ability to access and use flexible work arrangements	78%	7%	15%	+31
Q31h. The wellbeing of employees is a priority for my organisation	70%	11%	19%	+31
Q31c. Management model the behaviours expected of all employees	70%	4%	26%	+31
Q31g. In my organisation, senior leaders clearly consider the wellbeing of employees to be important	74%	4%	22%	+28
Q27c. Management is willing to act on suggestions to improve how things are done	70%	4%	26%	+26
Survey questions with the most negative change				
Q31e. Recruitment and promotion decisions in this organisation are fair	37%	22%	41%	-9
Q28i. I develop new knowledge and skills through undertaking tasks at work	59%	7%	33%	-10
Q28g. I am satisfied with the opportunities available for career development	37%	15%	48%	-11
Q29f. My manager demonstrates honesty and integrity	70%	7%	22%	-12
Q22e. My job gives me opportunities to utilise my skills	59%	11%	30%	-20

* indicates a negatively worded question

08 Flexible work

Purpose

This section outlines the types of flexible work arrangements being used and highlights some potential barriers to their take-up.

NOTE: Multi-select questions may not add up to 100%.

	2020	2019
Do you currently use any flexible work options?		
Use flexible workplace option	76%	62%
Use no flexible work option	24%	38%
If yes to using flexible work option, which of the following do you use?		
Telecommuting (Remote working)	58%	11%
Flexible work hours for example accumulated hours as 'flexitime'	47%	67%
Flexible work hours for example start late or early to meet responsibilities external to work	32%	22%
Part time work	5%	-
Compressed work hours	5%	-
Purchased leave/extended leave/deferred salary schemes	5%	11%
Leave at half pay	5%	17%
Hot desks	-	6%
Other	-	6%

08 Flexible work

	2020	2019
Have you made a request regarding flexible work arrangements in the last 12 months?		
Yes, I requested flexibility	52%	28%
No, I have not made a request but I am content with my current arrangements	28%	55%
No, I have not made a request but I am not content with my current arrangements	20%	17%
If yes to having made a request regarding flexible work arrangements, was your request for flexible work arrangements:		
Fully granted	92%	-
Partially granted	8%	-

If no to having made a request and not content with your current arrangement, why haven't you made a request to change your work arrangements?

Due to insufficient responses, the data for this question has been restricted.

09 Domestic and family violence

Purpose

This section is focused on understanding the confidence levels of Queensland public sector employees in dealing with domestic and family violence (DFV) in the workplace.

All employees

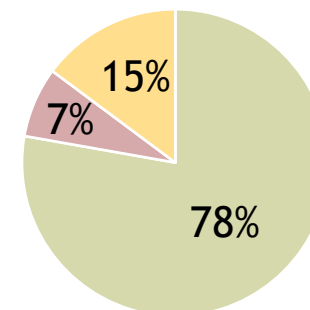
Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2020	2019
Yes	78%	68%
No	7%	14%
Don't know	15%	18%

Managers

Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2020	2019
Yes	-	67%
No	-	11%
Don't know	-	22%

Managers

Q36c. In the past 12 months, have you been in a situation where you have responded to an employee/ colleague affected by DFV?	2020	2019
No	-	78%
Yes	-	11%
Don't know	-	11%



Non-managers

Q36. Are you aware of any policies, in your workplace, designed to support employees affected by DFV in the workplace or the community?	2020	2019
Yes	71%	68%
Don't know	24%	16%
No	6%	16%

Non-managers

Q36c. In the past 12 months, have you been in a situation where you have responded to an employee/ colleague affected by DFV?	2020	2019
No	94%	89%
Prefer not to say	6%	5%
Yes	-	5%

09 Domestic and family violence

Key

Response scale:

Positive

Neutral

Negative

Question

Response scale %

vs 2019

vs Qld public sector

Managers

Due to insufficient responses, the data for this question has been restricted.

Non-managers

Q36b.a I am confident that I could sensitively communicate with colleagues affected by domestic and family violence

62%

29%

10%

-28

-13

Q36b.b. I am confident that I could effectively refer a colleague affected by domestic and family violence to appropriate support

76%

14%

10%

-3

+1

10 Bullying and sexual harassment

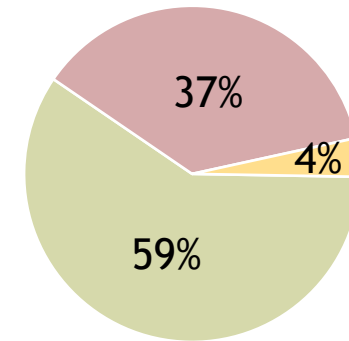
Purpose

This section focuses on understanding the prevalence and sources of bullying and sexual harassment as well as the rate of reporting and barriers to reporting such incidences. The comparison columns show the score each question received in 2019.

NOTE: Multi-select questions may not add up to 100%.

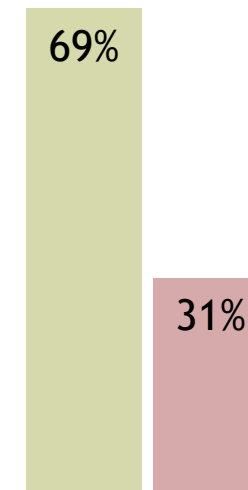
During the last 12 months have you witnessed bullying or sexual harassment in your workplace?

	2020	2019
No	59%	50%
Yes	37%	50%
Don't know	4%	-



During the last 12 months have you been subjected to bullying or sexual harassment in your workplace?

	2020	2019
No	69%	61%
Bullying	31%	36%
Sexual harassment	-	4%
Don't know	-	4%



10 Bullying and sexual harassment

NOTE: Only respondents who identified they had been subjected to bullying were asked these questions. Therefore the population base is a smaller number of total survey respondents.

Key	
Yes	No

	2020	2019
If you were subjected to bullying, who were you bullied by?		
A senior manager	-	40%
Your immediate manager/supervisor	-	10%
A fellow worker	-	30%
A consultant/service provider	-	10%
Prefer not to specify	-	30%
A member of the public	-	10%
A representative of another agency	-	10%

If you were subjected to bullying, what type of bullying did you experience?

Inappropriate and unfair application of work policies or rules	-	30%
Verbal abuse	-	90%
Other	-	20%
Cyber bullying	-	10%

If you were subjected to bullying, did you report the bullying?

Due to insufficient responses, the data for this question has been restricted.

	2020	2019
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Why did you not report the bullying?

Due to insufficient responses, the data for this question has been restricted.

10 Bullying and sexual harassment

NOTE: Only respondents who identified they had been subjected to sexual harassment were asked these questions. Therefore the population base is a smaller number of total survey respondents.

Key

Yes

No

2020

2019

If you were subjected to sexual harassment, who were you sexually harassed by?

Due to insufficient responses, the data for this question has been restricted.

If you were subjected to sexual harassment, what type of sexual harassment did you experience?

Due to insufficient responses, the data for this question has been restricted.

If you were subjected to sexual harassment, did you report the sexual harassment?

Due to insufficient responses, the data for this question has been restricted.

2020

2019

Why did you not report the sexual harassment?

Due to insufficient responses, the data for this question has been restricted.

11 Civility

Purpose

This section is focused on exploring workplace behavior.

The % positive score is benchmarked against the Queensland public sector and the 2019 score.

Key

Positive

Daily
Very often
Often
Regularly

Negative

Rarely/
sporadically
Never

*Negatively worded question

Negative

Daily
Very often
Often
Regularly

Positive

Rarely/
sporadically
Never

Question

Response scale %

vs
2019

vs Qld
public
sector

Over the past month, how often has your manager/supervisor behaved in the following ways?

Showed appreciation of you and your work

74%

26%

+5

+4

Made you feel included

81%

19%

+6

0

Was polite and courteous with you

89%

11%

-11

-4

Made you feel ignored*

85%

15%

-11

-4

Behaved towards you in a manner that you felt was inconsiderate*

81%

19%

-15

-10

Behaved towards you in a manner that you felt was rude*

93%

7%

-4

-1

Acted in an aggressive or intimidating manner towards you*

89%

11%

-8

-7

Acted in an aggressive or intimidating manner towards someone you work with*

89%

11%

-1

-6

* indicates a negatively worded question

11 Civility

Purpose

This section is focused on exploring workplace behavior.

The % positive score is benchmarked against the Queensland public sector and the 2019 score.

Key

Positive Negative

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

**Negatively worded question*

Negative Positive

Daily	Rarely/ sporadically
Very often	Never
Often	
Regularly	

Question

Response scale %

vs
2019

vs Qld
public
sector

Over the past month, how often have your immediate colleagues behaved in the following ways?

Showed appreciation of you and your work

70%

30%

-1

0

Made you feel included

85%

15%

+13

0

Was polite and courteous with you

85%

15%

-4

-9

Made you feel ignored*

85%

15%

+16

-2

Behaved towards you in a manner that you felt was inconsiderate*

85%

15%

+2

-3

Behaved towards you in a manner that you felt was rude*

89%

11%

+6

-1

Acted in an aggressive or intimidating manner towards you*

89%

11%

+6

-5

Acted in an aggressive or intimidating manner towards someone you work with*

93%

7%

+10

0

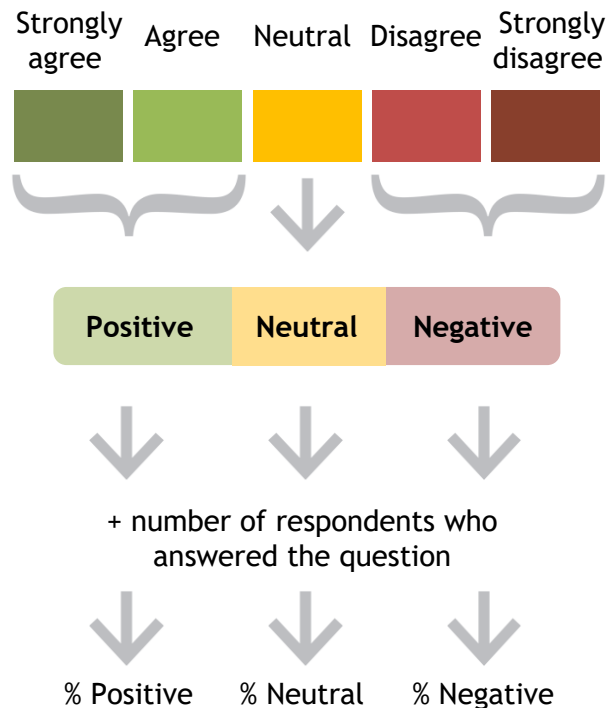
** indicates a negatively worded question*

12 How to interpret this report

% Positive, neutral and negative scores

Across Working for Queensland (WfQ) reporting, most data is expressed as % positive, % neutral or % negative.

- % **positive** presents the proportion of respondents who expressed a positive opinion or assessment i.e. combining 'Strongly agree' and 'Agree' responses.
- % **neutral** presents the proportion of respondents who expressed a neutral opinion or assessment.
- % **negative** presents the proportion of respondents who expressed a negative opinion or assessment i.e. combining 'Strongly disagree' and 'Disagree' responses.



Negatively worded questions

What are negatively worded questions?

Negatively worded questions are those phrased in a negative way e.g. "Approval processes at my work are excessive".

How are the negatively worded responses scored?

When responding to a negatively worded question, "Strongly disagree" and "Disagree" responses are classified as positive i.e. it is good that you disagree that approval processes at work are excessive (this means they are not excessive!). Therefore, the "Strongly disagree" and "Disagree" responses are combined to calculate the % positive score.

What does this mean for interpreting the % positive score for negatively worded questions?

The % positive score combines the negative responses as they are the "preferred" responses to this question.

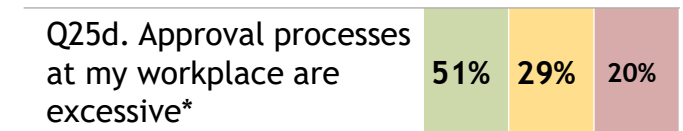
EXAMPLE

In the image below the % positive score for "Approval processes at my work are excessive" is 51%. This result can be expressed by stating that:

51% disagreed that "Approval processes at my work are excessive"

OR

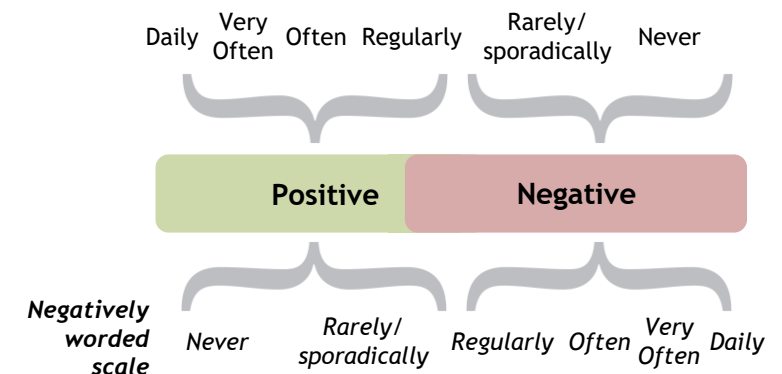
51% felt that the "Approval processes at their work are not excessive"



Conversely, the % negative score means that 20% of the employees perceive that the approval processes at their work are excessive.

Interpreting the six point scale

Some questions ask respondents to indicate how regularly they experienced different workplace behaviours. Note that a number of these questions are negatively worded.



12 How to interpret this report

Rounding

Results are rounded to whole numbers.
Percentages may therefore not add up to 100%.

Factor scores

Factor measures combine information from multiple survey questions that correlate highly with the overall factor. The factor scores are calculated as the sum of positive responses given to all questions within the factor, divided by the number of answers to all questions within the factor.

Workplace climate index scores

Workplace climate indices have been created by grouping together questions within topics to which they generally relate. The climate index scores are calculated as the sum of positive responses given to all questions within the index, divided by the number of answers to all questions within the index.

Number of respondents

The number of respondents for subpopulations (i.e. divisions, demographic groups) may not add up to the total number of respondents due to missing demographic or division information.

% Change and division comparisons

Throughout this report, the % change figure and division comparisons are frequently reported. The % change score relates to differences between:

- the 2019 and 2020 % positive scores, or
- the 2020 agency and Qld public sector % scores.

The division comparisons relate to the comparisons of the % positive scores between the agency and other divisions.

Definitions

The following definitions were used in the survey:

- **Your workgroup:** the group or team where you spend most of your time. If you are a manager, your workgroup is the people you manage.
- **Your workplace:** the place where you work, such as a hospital or office location as well as the places you visit as part of your work. Questions about your workplace concern the experiences you have in this environment.
- **Your organisation:** The government department, Health Service or Public Service Office you currently work for (e.g. The Department of Transport and Main Roads for staff employed in RoadTek, the Public Trustee for staff working for the Public Trustee, the Hospital and Health Service (HHS) you work for or the Department of Health).

- **Your immediate co-worker(s):** the person(s) in your agency you spend the majority of your time with.
- **Your manager/supervisor:** the person you usually report to.
- **Your senior manager:** the person your manager reports to.
- **Your customer(s):** the person(s) you provide advice or service to, whether internal or external to the Queensland public sector (e.g. students, clients, customers, stakeholders, patients, members of the community).
- **Your leader:** The person who sets the strategic direction for your organisation
- **Sexual harassment:** an unwelcome sexual advance, unwelcome request for sexual favours or other unwelcome conduct of a sexual nature which makes a person feel offended, humiliated or intimidated, and where that reaction is reasonable in the circumstances. Sexual harassment does not need to be deliberate or repeated to be illegal.
- **Bullying:** repeated and unreasonable behaviour directed towards a worker or group of workers that creates a risk to health and safety.